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# Interactive Visualization for Deep Organizational data

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Graduate Program in Computer Science

A thesis submitted in partial fulfillment of the requirements for the degree in Master of Science

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# Interactive Visualization for **Deep Organizational data**

(Thesis Format: Monograph)

By

**Arash Khosravi**

Graduate Program in Computer Science

**A thesis submitted in partial fulfillment  
of the requirements for the degree of  
Master of Science**

The School of Graduate and Postdoctoral Studies  
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London, Ontario, Canada

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## Abstract

During the last decade, there has been a growing interest in investigating how and why people use organizational data to solve problems, make decisions, and perform other cognitive activities, especially in the social network, healthcare, and education domains.

Working with organizational data is challenging because of the complex and multi-structured nature of it. One way to support cognitive activities with organizational data is through the use of interactive visualization tools that provide different representations and mechanisms for interacting with deep layers of the data. In this research, we have deep organizational data which is mainly about collaborations inside universities. The thesis goal is making an interactive visualization tool to support complex cognitive activities with this database. The generated visualization tool has an expandable and reusable structure as well as innovative representations and interactions designed to allow navigating through the data intuitively.

## Keywords

visualization tool, interactive visualization, organizational data, multi-layer data, deep data, hierarchical data, representation, interaction, interactivity.

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# Chapter 1

## 1 Introduction

Computers have an important role in the modern and overpopulated world we are living in today. Computers are beside us from the morning that we check our daily calendar with our smart phone until the night that we set the to-do list for tomorrow. Our smart computers are generating a large amounts of data every day. With reducing the value of sensors and the appearance of computers in all businesses, it is not a big surprise that most of our daily actions are stored in databases. For example, every time we fill a form (regardless of registering in an online website or in a hospital) we create some data or if we have our smart phone in our pocket, we generate data with every walk that we take.

An important question can be what is the point of gathering this amount of data? These data can support human cognitive activities. Human cognition is not limited to the human mind itself. It works in conjunction with other people and objects. Cognitive tools are a sub-category of these objects which can have a leading role in forming human cognition.

We can classify data types to different categories. Organizational data is a category of data that mainly concerns about organizations' central characteristics and internal relations of elements in the database (Liebig, 2009). During the last decade, there has been a growing interest in researching organizational data especially in social network, healthcare, and education domains. Working with these organizational data that we

gather with our computers can be more efficient if we use a good cognitive tool to support human mind thinking. In addition, it is important to note that the external representation of the cognitive tool is a crucial factor to determine the power of the tool to support cognitive activities (Hegarty, 2002). Therefore, in this research, we investigate on deep organizational data and make a cognitive tool (data visualization tool) to support cognitive activities that are related to this kind of data.

## 1.1 Statement of the problem

It is a part of human social nature that people establish some relations with each other and form groups. These links can be based on different aspects of human relations such as friendship, same work place, shared article, or anything else that can relate two persons to each other. With the help of computers, we can store these relations in our databases as organizational data. Elements of these databases are not isolated and have interrelations with other objects. These relations can have some hierarchical structures and form deep layers of collaborations (Deep Organizational data). Universities are good example of this kind of data. Faculties of each university have some co-relations with each other. One layer deeper, we have departments that form some clusters together. In the next step, professors make different kind of collaboration such as publishing shared article, co-supervising students, and applying for same grants. On the other hand, we can extend these deep relational layers to collaboration between universities of one province/state

and then connections between provinces/states and so on. There have been always this question that how can we get better understanding of this deep data and find hidden layers of it to support our cognitive activities/tasks. Predicting future clusters and suggesting new collaborations based on previous relations are practical examples of using deep organizational data. This research is about making a cognitive tool to support navigating through the deep organizational data space for high level cognitive activities.

## 1.2 Approach

When we talk about cognitive tools, it is not necessarily a computer software to work with it. Cave painting was one of the first cognitive tools that human being used to support his/her limited memory. Our vision is the main source of information that represent the world around us. We use visualizations to solve our daily problems regularly even though we do not notice that we are using them. We will be able to do this by representing abstractions of objects, structures, concepts or thoughts in our visualizations. Therefore, we consider visualization as a powerful cognitive strategy to support cognitive activities (Rieber, 1995). Visualizations use high bandwidth and capabilities of the brain vision to identify borders, patterns, relationships, and meanings which lead to further explorations (Steele & Iliinsky, 2011).

With the ability of computers, we no longer have to visualize our information space in papers or caves! We have the power to create dynamic tools that can display

representations in monitors. In addition, visualizing a large amount of data at the same time cannot be useful to support high level cognitive activities. As a result, we need an interactive system to let the user interact with the cognitive tool (from now on, we mean interactive visualization tool) and navigate through the information space (Sedig et al., 2005).

### 1.3 Organization

Chapter 2 presents the background of Distributed Cognition, Cognitive Activities, and Mental Model. In addition, we perform a literature review on visualization, interactions, and organizational data based on our research problem domain. Our solution to the problem is placed in Chapter 3. This chapter describes the solution and why it can support cognitive activities in the problem domain. Chapter 4 discusses the design of our cognitive tool and talks about interactions in the main structure of the tool. Moreover, this chapter provides more information about the implementation details such as the database structure, web based technologies, and visualization modules. Last but not least, Chapter 5 presents the usability and general conclusion. Also, Chapter 6 has a section about possible future works.

## Chapter 2

### 2 Background and Literature Review

Before we discuss our solution in Chapter 3, we provide a literature review based on the problem domain in this chapter.

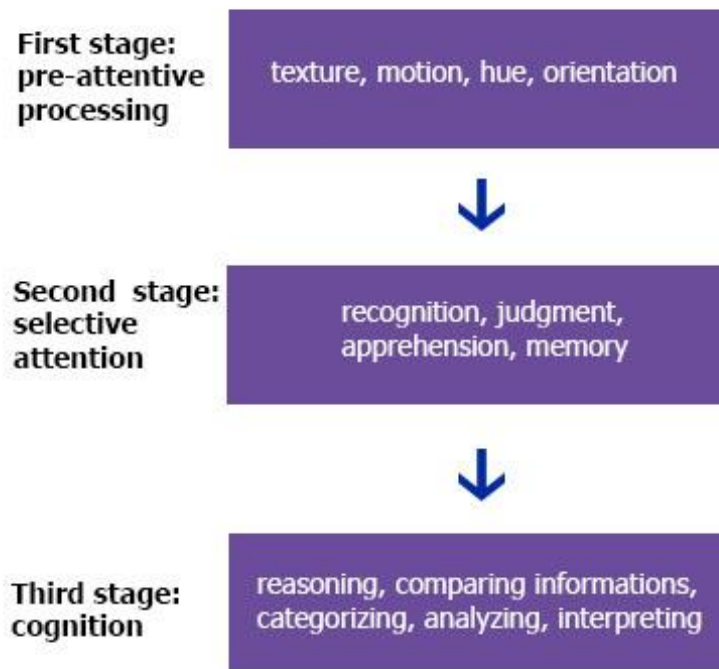
#### 2.1 Distributed Cognition

The human mind is not an isolated system. When we think about a subject in our mind, everything around us may have an influence in the way we think about that subject. Previous research in cognitive science indicates that the environment has a significant role in human cognition (Clark, 2008). Distributed Cognition is a theory that describes a cognitive system as a distribution between internal and external representations, among a group of individuals (socially distributed) or through time in a way that results of previous events can affect current cognitions (temporally distributed) (Hollan et al., 2000) (Zhang & Patel, 2006). Regarding this theory, visualization tools are not just an external tool to work with, but, they are part of the cognition process. This view to the cognition system is being used more and more during the last decade in designing and evaluating visualization tools (Sedig & Liang, 2008) (Ware, 2010) (Sedig et al., 2014).

Sedig and colleagues proposed five categories for a visualization tool based on the distributed cognition theory which are Mental space, Visualization space, Interaction space, Information Space, and Computing space (Sedig et al., 2012). Mental space refers to the internal operations inside the human mind. These operations update the mental model from one state to another one; however, regarding the distribution cognition

theory, internal operations are not the only way to change the mental model. External operations (i.e. interactions between external representation and internal representations) are as important as internal operations. Therefore, changes in the mental model is an emergent process which is related to many internal and external events (Cowley et al., 2010) (Sedig & Parsons, 2013) (Kirsh, 2013). Although, we are not going to focus on this area in our research, it is crucial to have a good understanding of mental space for future steps.

When we want to research, design, and evaluate a visualization tool, it is very important to know what happens in the user mind after seeing the external representation. There is a bridge between the human internal mental space and the external world that we call it perceptual processing of information (Parsons & Sedig, 2014). We can divide the human mind information processing into three stages (Figure 1). The first stage is pre-attentive processing which works independent of prior knowledge and conscious cognitive processing. This step distinguishes simple features of external representation such as texture, length, width, hue, motion, and orientation (Healey, & Enns, 2012). This mental processing step is a powerful tool that almost every human being has it and works without any conscious and it is important for every effective visualization tool to use this step appropriately. After pre-attentive processing step, selective attention is the second stage in the mental mind information processing. In this step the human mind select part of the external representation and pay more attention to it. Unlike pre-attentive step, prior knowledge has an important role in selective attention step. Actions such as recognition, judgment, and apprehension are examples of this stage.



**Figure 1 Information processing in mental space**

Adapted from (Parsons & Sedig, 2014)

Last but not least, cognition step occurs after pre-attentive processing and selective attention. Performing conscious tasks is the main factor of this stage and it is the main step that can change the internal representation of the human mind. Activities such as reasoning, comparing information, categorizing, analyzing, and interpreting are examples of last step. In this research, our focus is on the external representation (Section 2.3), and interactions between mental space and the representation space (Section 2.5).



## 2.2 Information Space

To design and evaluate an efficient visualization tool, it is very important to understand what we are dealing with. Different information spaces require different approach and techniques in visualization. In this article, our focus is on deep organizational data structures. In this Section, we perform a literature review about information space, data types, and data structures.

### 2.2.1 Data and Information

Information can be anything from a numerical value to a quantity or a person. Data is any piece of information that we are able to collect and store. As an example, name of our friends in our mind is an information that we have. But, if we make an excel file in our computer and write all of our friends name on it, then we have the data about our friends name. It is important to note that this definition for data and information is not unique and there are various interpretations for vocabulary in this domain such as data, information, knowledge, understanding, and wisdom. For instance, Bellinger and colleagues (2004) define data as symbols (“It simply exists and has no significance beyond its existence”), information as data that is more useful because of relational connections between data elements, and knowledge as collections of data and information that can answer to “how” questions. Also, this hierarchical structure continues to the wisdom at the top level. In this research, we define data as information that we could collect and store in databases. Therefore, the difference between data and information is not about their usefulness or relations. In addition, there is not a hierarchical relation between them. We can work with the data in our computers to support our cognitive activities. Computational visualizing and analyzing are two examples of working with the data. The term database refers to an abstract place in which we store our information.



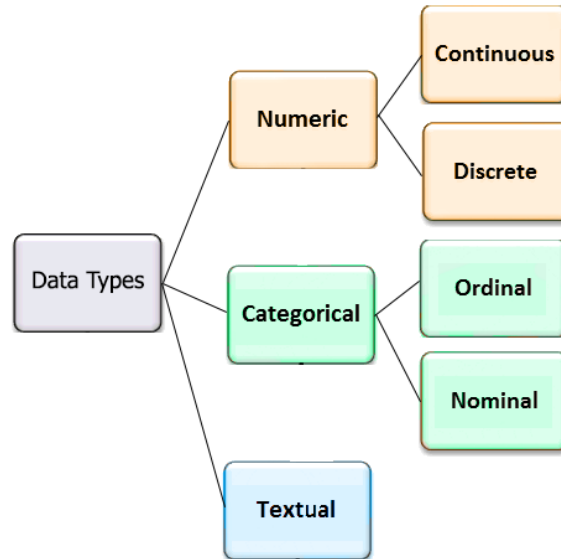
**Figure 2 Hierarchical structure for Data, Information, Knowledge, and Wisdom**

**(We do not use this structure in this article)**

When we want to design and evaluate a visualization tool, an important question is what kind of data we are going to use? Classification of data is a challenging topic and there have been many research on this field. But, still there is not any general agreement on this concept. Generally, we can divide data into two main forms. The first form are data entities or data values which are objects of interest stored in the database. Second form are relations and collaborations between those data entities that we call them data structures (Ware, 2012). Entities may have numbers of properties which we call them attributes. It is possible that an entity in one database be property in another database and vice versa. The border between entities and attributes are their independent values in the database domain. For example, when we want to talk about fruits, color is an attribute of fruits. But, when we talk about colors themselves and their properties, color is an entity which can have some properties such as color feeling.

## 2.2.2 Data Types

The data that we store as attributes of entities can be classified into three different types: numerical (also known as quantitative), categorical, and textual. For numerical data type, as it is obvious by its name, we can perform numerical operations on them and the data have quantitative value (e.g. we can add or subtract their values). Discrete and continuous are two sub-types of numerical data. Numbers of publication in each department is an example of discrete value and students' height is an instance for the continuous data type. The second data type is categorical which represent values that can be sorted into categories. Categorical data types can be ordinal or nominal. For example, professors' rank is an ordinal data type (assistant professor, associate professor, full professor) and professors' department is a nominal data type. We can convert quantitative data to ordinal by classifying the quantitative range. Textual data type is about the data that is not quantitative and it is not limited to numbers of categories. Publications title or professors name are two examples of textual data type.



**Figure 3 Data type classification**

### 2.2.3 Data Structures

Meirelles (2013) divides data structures into six main categories which are hierarchical structure (trees), relational structure (networks), temporal structure (timeline and flows), spatial structure (maps), Spatio-Temporal structure, and textual structure. In this research, our focus is on organizational structures which are a combination of hierarchical structure, relational structure, and temporal structure. For instance, the data that we have in this research, describes Western University in an organizational structure. The University consists of faculties which are new organizations themselves. Each faculty has numbers of departments. In this step, we can look at the departments as new organizations. Professors, Students, Staffs are members of the department organization. This description, presents the hierarchical structure of the university. In addition, if we look at the university with collaboration perspective, then we can find new relational

structures. Professors apply for grants, supervise graduate students, and write new articles. When two professors apply for the same grant, co-supervise a new student, or publish a shared paper, they make a new relational link. These links can establish new groups (new organizations) with their own characteristics inside departments. Moreover, we have collaborations between departments, faculties, and universities at deeper levels. Last but not least, if we want to describe the temporal structure of our data, all of those grants, publications and supervisions have “begin date” and some of them have “end date”. This temporal structure allows us to navigate through the information space during the time and present some of the reasons for forming current organizations and predict future organizations based on the current motions.

It is important to note that because of the confidential and sensitive nature of these data, we altered some of the labels and values in screenshots and none of their contents should be assumed to be accurate.

## 2.3 Visualization

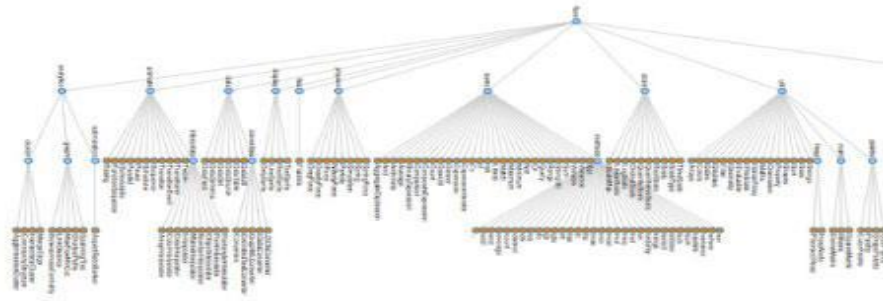
Visualization is a cognitive activity in which human beings construct an internal mental representation of the world. This cognitive activity is inside the human mind and cannot be displayed in the external world. Regarding the distributed cognition theory, external representations such as information on computer monitor or piece of paper can facilitate the visualization cognitive activity (Mazza, 2009). It is common among authors in this domain to use the visualization term (which is a cognitive activity) to refer to external visual representations. This article follows the same approach and most of times when we talk about visualizations, it refers to visual representation on computer monitors.

In this research, we design and evaluate a visualization tool to support working with deep organizational data that we have described it in the Section 2.1. In this section we classify visualizations and perform a literature review about previous visualization works in this domain.

### 2.3.1 Hierarchical Visualizations

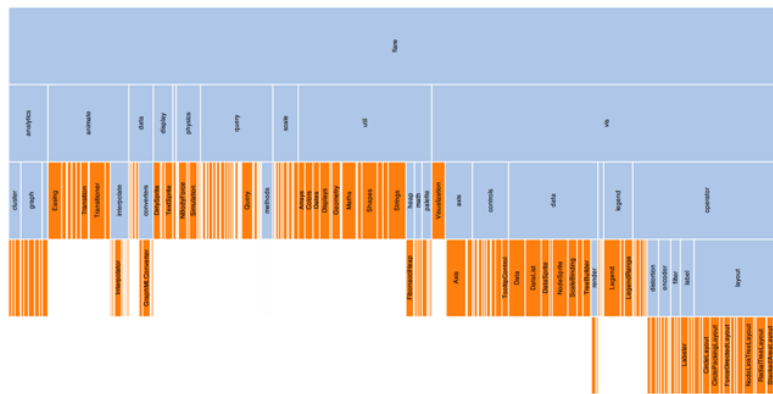
Hierarchy is one of the main characteristics of the organizational data. Hierarchical structures are widely used to present complex relations and visualizing them is one of the most mature and active branches in information visualization (Chen, 2006). There is much research that list famous hierarchical visualizations (e.g. Nouanesengsy & Li, 1997). In my thesis, I divide hierarchical visualizations into three main categories: Cartesian systems, Polar systems, and other geometries. We provide more information about these categories and discuss famous representations in each group.

The American Heritage Dictionary (2011) defines the Cartesian system as “A coordinate system in which the coordinates of a point are its distances from a set of perpendicular lines that intersect at an origin, such as two lines in a plane or three in space”. Node-link layout which also called simple tree in hierarchical structures, is the most famous representation in Cartesian systems. This layout uses lines to shows relations and glyphs to represent entities in a tree-like structure. There are the parent-child relations inside the representation and because of the hierarchical structure of the data, there should not be any circle inside it. This layout is simple to understand and powerful to present small-medium amount of hierarchy relations but if we want to show a large amount of multi-level hierarchy relations, then it will be very complex with too many branches which makes it ineffective.



**Figure 4 Node-Link layout**

Icicle tree, is another example of Cartesian hierarchical representations (Kruskal & Landwehr, 1983). This layout uses area to show the entities as well as location to represent relations. This layout has an ability to show one of the entity properties with the rectangle width. Using area and location instead of glyph and lines has an advantage to use the monitor space more efficiently than node-link layout. However, if we want to represent deep hierarchical data, then the layout will be too large and hard to browse. In addition, Icicle layout is not as intuitive as node-link tree and requires more mental processing.



**Figure 5 Icicle tree representation**

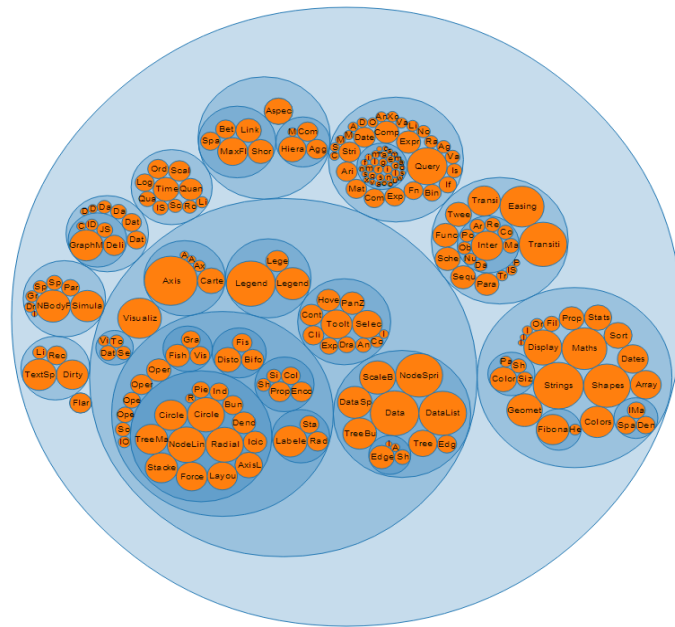
Treemap is an alternative way to represent hierarchical structures. Each entity is assigned a rectangle area and its children (sub-entities) are located inside the parent rectangle. Also, the area of rectangles can encode a property of the data. This layout uses area to show entities and Location to represent hierarchical links in an intuitive way. Compare to other hierarchical structure representations, treemap is a new technology and is able to represent a large number of multi-level hierarchical relations. The important point about treemap is the rectangle shape of it which makes it perfect for computer monitors (because of rectangle shapes of monitors). In this research, treemap was one of our main candidates to represent our organizational data but this layout is not useful in showing colonies and the relations inside them which is one of the most important factors in organizational data types. Therefore, although we get benefit of the treemap layout in part of the visualization tool, we do not use it as the main representation.



**Figure 6 Treemap layout**



Circle pack (also called circular treemap) is a hierarchical structure layout similar to treemap that represents entities with circle instead of rectangles. Circle pack is able to encode one of the entity properties with circle area or circle radius. The most important advantage of circle pack over treemap is comparing area of circles is much easier than rectangles for human vision. In addition, the circle pack layout display the hierarchical relations in a more intuitive way than treemap. However, there is the famous problem of confusing circle area and circle radius (Cairo, 2012). Moreover, this layout does not match with the rectangle shape of monitors and cannot use the available space effectively because it has many empty spaces between circles. Another advantage of circle pack is the ability to use circle glyphs instead of child node circles; therefore, this layout will be able to encode multi-dimensional properties of the child nodes (Fischer et al., 2012).



**Figure 7 Circular Treemap**

(Source: <http://storiesthroughdata.blogs.lincoln.ac.uk>)

Polar system representations works with polar coordination which means each point on a plane is determined by a distance from a fixed point and an angle from a fixed direction. The main difference between cartesian and polar system layouts is that the polar representations expand in all directions in the circle form while cartesian representations mainly expand in one direction. Both representations have their advantages and disadvantages but cartesian systems have been developed and used more widely.

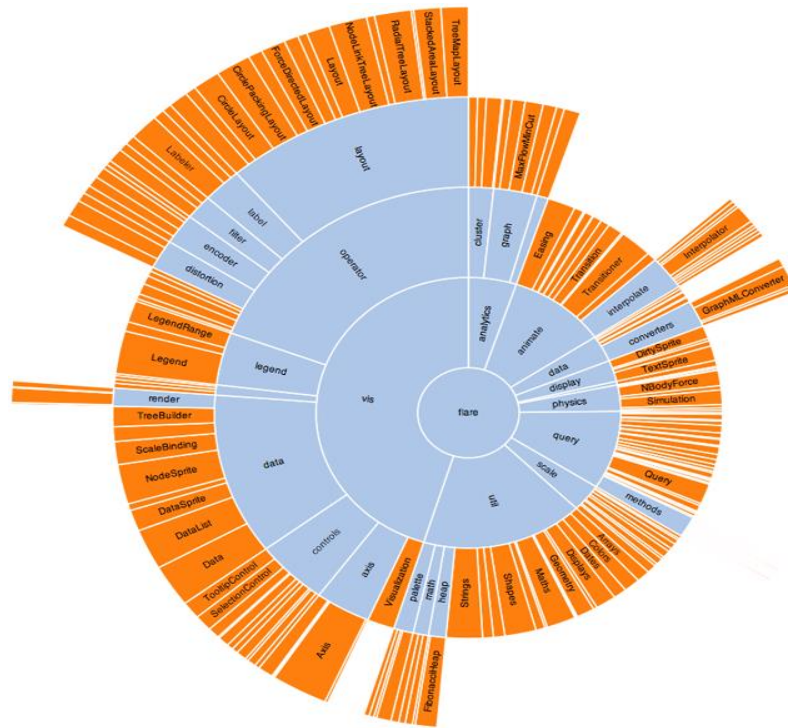
Radial node-link is an example of representations in polar system. It is similar to cartesian node-link but expands in the polar system. This layout uses lines to represent relations and encodes entities with glyphs. This representation is a better candidate when we have a circle or square shape area and we want to display our hierarchical data in it because normal node-link representations tend to be rectangles especially if we have large numbers of children in our hierarchical structures.



**Figure 8 Radial node-link layout**

Another example of radial system representations is radial icicle (also called sunburst and multilevel pie chart) (Stasko & Zhang, 2000). This layout is similar to the icicle diagram but it works in the polar system which leads to multi circles with the same center and

each circle represents a layer of hierarchical structure. There are different kinds of radial icicle trees with their advantages and disadvantages but the main purpose of all of them is represent the hierarchical structure in polar space with using area to represent entities and location to represent relations. This layout is able to use angle to encode one the properties which is not an advantage compare to its twin that is able to use length for the same purpose. However, radial icicle is a better option in the circle or square shape spaces.

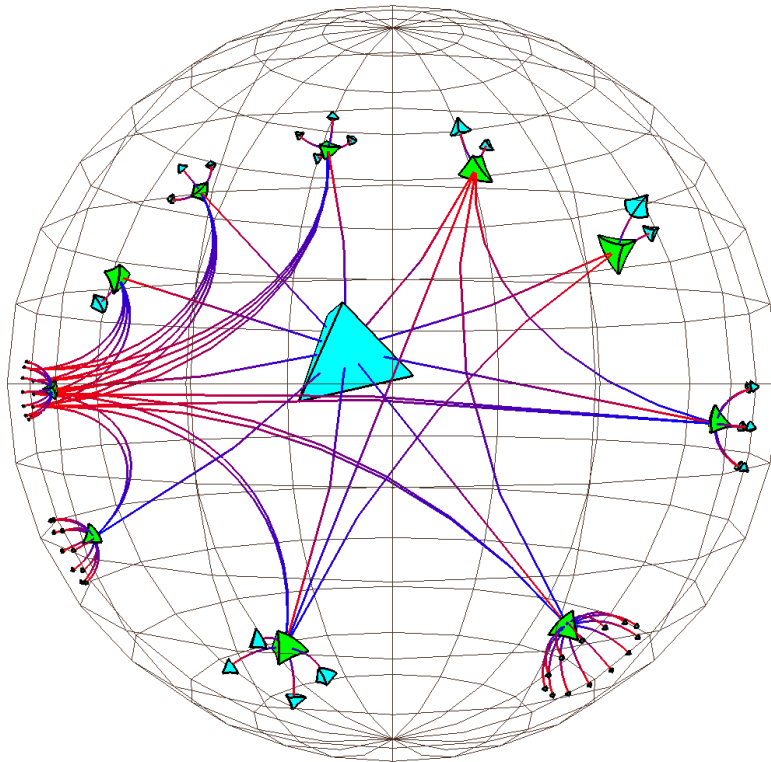


**Figure 9 Radial icicle**

(Source: <http://storiesthroughdata.blogs.lincoln.ac.uk>)

There are numbers of representations that use other geometric systems to visualize datasets. 3D hyperbolic tree (also called three dimension node-link) is an example of this category. This layout uses same elements as node-link layout to represent datasets which

are glyphs for entities and lines for relations but, put these elements in a three dimension space (Munzner, 1997 & 1998). Although these kinds of layout attracted many interests at the beginning, after a while their usage decreased dramatically because of the two dimension aspect of monitors' screen. Cone tree, is another example of this category that had a plan to “maximize effective use of available screen space and enable visualization of the whole structure” (Robertson et al., 1991) but, it is completely abandoned and it does not have any usage these days.

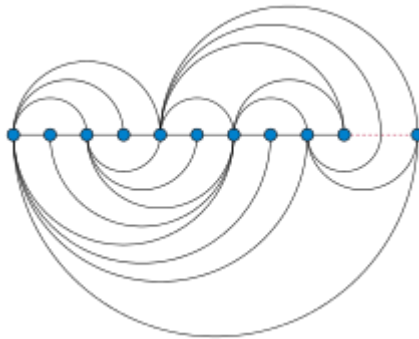


**Figure 10 3D hyperbolic tree**

## 2.3.2 Relational Visualizations

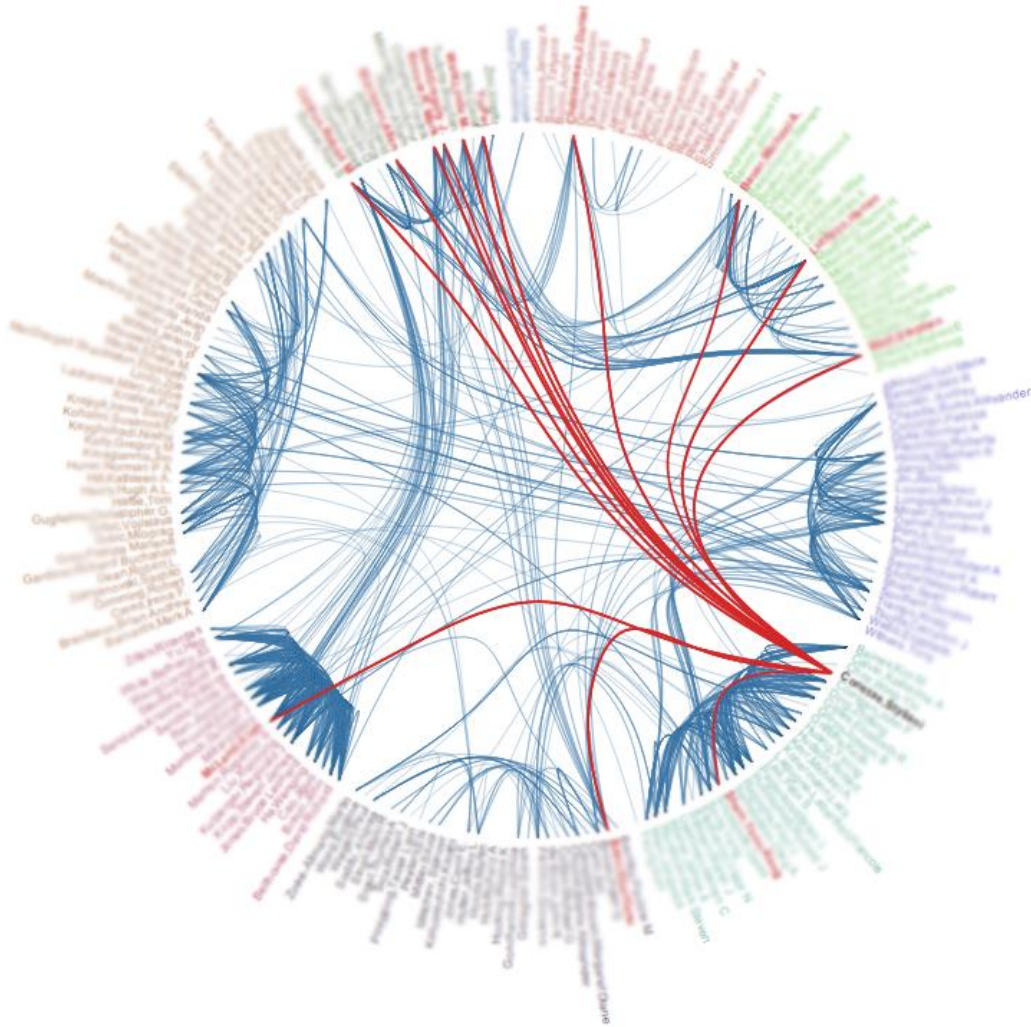
The organizational data that we have, contains a large variety of elements in different hierarchical levels such as universities, departments, faculties and etc. The patterns of connections among those elements is the relational structure of our database. In the relational visualization, we are concerned about quality and quantity of relations between elements not within them. As an example, we are interested on shared publications between professors not about number of publications for each professor. It is important to note that properties of individual entities are part of the organizational data and they are important in this research. But, they are not the main focus in relational visualizations.

Node-link layout which is a representation in hierarchical structure can be used for relational structures too. The location of entities in the hierarchical structure is based on their hierarchy level in the dataset; however, in the relational structures there is not a hierarchical structure and a simple method is placing entities in a line (Arc diagram) (Wattenberg, 2002). This layout uses arcs instead of lines to represent relations between entities. Arc diagram is suitable to visualize small numbers of entities and relations but if we increase number of entities and links between them, then it becomes too hard to read.



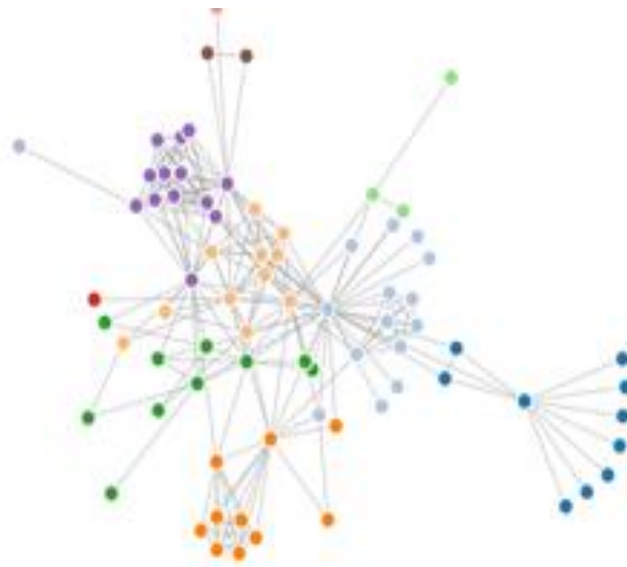
**Figure 11 Example of relational node-link layout (arc diagram)**

Another type of relational node-link representations is circular layout. This layout put the entities around a circle instead of a single line and represents relations between entities with either straight or curved lines. There are different methods to arrange entities around the circle and the most famous one is placing entities in an order to minimize link crossings (Baur & Brandes, 2005). This layout can reduce the complexity of large datasets especially with minimizing link crossings but it is not effective at representing communities and groups.



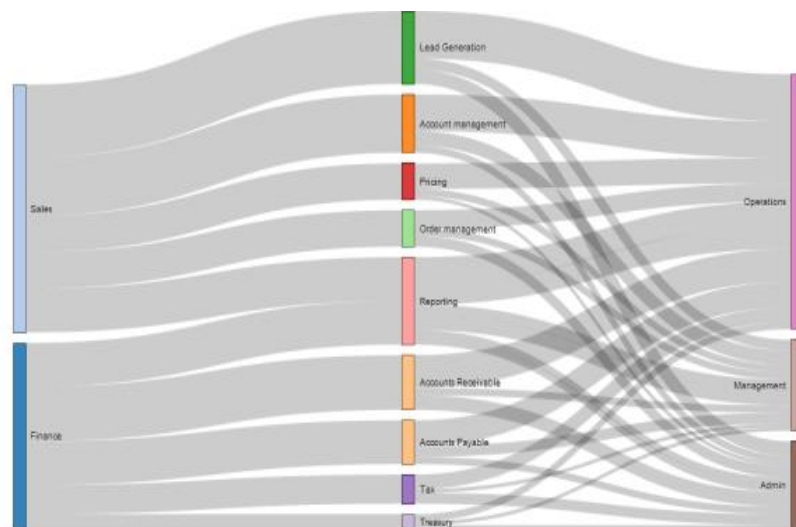
**Figure 12 Relational circular layout**

Force-link layout is one of the most famous and mature representations in relational structure visualizations. This layout is part of the node-link representations family which means representing entities with glyphs and relations with lines. But, it uses a physical system to determine positions of entities. One of the approaches is assuming entities are charged particles that repel each other and links are springs that can attract entities to each other. This layout is widely used to represent relational data but it will be too complex with increasing the number of entities and relations. There is some research about readability of force-link layout compare to with other relational visualizations such as matrices that state “node-link diagrams (force-link layouts) are well suited for small graphs, and matrices are suitable to large or dense graphs. Path related tasks remain difficult on both representations and require an appropriate interaction that helps perform them.” (Ghoniem et al., 2004 & 2005). In addition, the running time and processing load of this layout is higher than other representations. In this research, force-link layout is part of our solution when we want to show small communities in deep levels of our database but it is not a good candidate for the overview of data.



**Figure 13 Force-Link layout**

Parallel Sets (also called Sankey diagram) is an alternative way to represent relational databases which is perfect to displays flows and their quantities. This layout uses line-sets to visualize entities as well as flow-sets between those lines-sets to represent relations. The width of line-sets represents a quantitative property of that entity and the width of flow-sets represent the amount of that quantitative property that moved to new state (Figure 14). Typically, parallel sets are used to show flows of a system and they can be valuable visualizations with appropriate interactions (as an example see Riehmann et al., 2005). In this research, Parallel sets are a potential candidate to visualize at least part of our deep organizational data but we keep it as a future work because of other visualizations that can fit better with our data.



**Figure 14 Parallel sets layout**

Matrix is one of the oldest and still usable representations that is able to visualize relational data structures. Unlike node-link layouts, matrix does not become complex and unreadable with increasing number of entities and relations because there is not any node



overlapping or link crossing in them. Ghoniem and colleagues (2005) have discussed readability of different relational representations and conclude that matrices have superior readability with regard to many tasks (compare to other relational representations) and “wider use of this representation will result in a greater familiarity and will consequently improve its readability”. Henry & Fekete (2008) have some research on matrix to enhance it such as adding curved lines between matrix elements (entities) to support path following tasks (Henry & Fekete, 2007) and representing the database with multi matrices and connect outside relations with curved lines (Henry et al., 2007) (also see: Henry & Fekete, 2006); however, their main focus is on representations and they do not provide strong interactions to support it. In this research, we follow their path to improve matrix representation and interactions for organizational data structures.



**Figure 15 An example of matrix representation**

### 2.3.3 Temporal Visualizations

It is in the nature of any organization to change over time. In databases with temporal structure, the relations between entities as well as properties of entities change during the time. There are a large variety of visualizations that focus on representing temporal structure. As an example, timeline is the most famous representation for this kind of data. However, in this research, we decided to focus on hierarchical and relational structures in the representation part and support the temporal aspect of the data with proper interactions. Therefore, we do not discuss temporal visualizations in detail and we will provide more information about interactions that can support temporal structures in Section 2.5.

## 2.4 Tasks and Activities

An effective cognitive tool cannot be made without considering the cognitive activities that possible users want to do with it. Most of the time, performing a cognitive activity will lead to new cognitive activities and it makes a chain of cognitive activities that the human mind can do at the same time or asynchronously. This means that cognitive activities are not solid operations that happen in our mind. They have overlaps with each other and they are complex, embedded and emergent (Sedig & Parsons, 2013) (Green & Maciejewski, 2013). Sedig and Parsons (2013) provide a list of complex cognitive activities such as sense-making, reasoning, problem solving, and planning along their characteristics and details. In this research, we do not limit our cognitive tool boundaries to any specific cognitive activity, because considering the large variety of interactions that we have in our tool (we provide more information about interactions in Section 2.4), any complex cognitive activity will lead to new ones.

When we talk about an activity, we can divide it into chain of sub-activities that the user perform to achieve his goal. In addition, we can divide those sub-activities into group of tasks and sub-tasks. For example, when we want to make a plan for a vacation in the next month (planning activity), a sub-activity can be find a day for the vacation. For this purpose, we should check our calendar (browsing) and then find an empty place in the calendar (finding). These are tasks and sub-tasks that are necessary for our sub-activity. One lever deeper, each task can be divided into numbers of interactions such as selecting, assigning, filtering, composing, arranging, inserting, collapsing, and translating. In our example, when we want to browse our calendar, maybe we do some arranging and filtering to achieve our goal simply. In the last step, performing any interaction requires some events such as clicking, swiping, pinching, and pressing. It is important to pay attention to all of these steps in designing and evaluating a cognitive tool. In this research's visualization tool, one of our considerations is making an intuitive design based on touch screen events to let the user navigate through deep layers of information space intuitively.

## 2.5 Interaction design

Interaction consists of an action and a reaction. In the interactive visualization tools' domain the action is performed by the user and the reaction is the change that appears in the computer monitor (in this domain, we skip other output methods of computers such as sound). The user perceives the computer reaction and it changes his/her mental mind. After that, the next action takes place based on the user activity. This recursive process continues until the user achieves to his/her goal.

Interactions are not just an additional part of the visualizations to improve their power. They are an essential part of the interactive visualization tools as a whole and it is not possible to support complex cognitive activities without their aids. Having a framework

for interactions is crucial in designing and evaluating visualization tools because of their complexity and extensively. Sedig and Parsons (2013) provide a comprehensive list of 32 interactions that can occur in visualizations. In this research, we use 14 of them which are Arranging (changing order of objects), Cloning (copying objects or representations), Drilling (bring out more details on demand), Filtering (hide unwanted objects), Navigating (move through representations and/or around them), Selecting (choose a subset of current elements), Transforming (change the geometric form of elements), Translating (convert representations into alternative representations that are informationally same), Animating/Freezing (generate or stop motion of elements), Collapsing/Expanding (enlarge and shrink elements), and Inserting/Removing (add or remove new elements to the screen). The details of these interactions in our visualization tool is available in Chapter 3.

The term interactivity is different than the interaction. Interactivity is concerned about the quality of interactions. Sedig and colleagues (2012) divide interactivity into two main levels which are macro level and micro level interactivities. The macro level interactivity is concerned about the ways that different interactions works together. As an example of this level, an important question about interactions can be if all interactions are available at any time or some of them unlock after other interactions. The micro level interactivity provides more information about the quality of an individual interaction. For instance, the flow interactivity is “discrete” if an interactions appears at an instance in time and it can be “continues” if it occurs over a span of time. Another example of micro level interactivity is “spread” that concerns about the sequence of an interaction. Lets assume that the user perform an interaction on a representation. If the result of this interaction only changes that representation the spread interactivity is “self-contained” and it affects other representations then the spread interactivity is “propagated”. This framework that we use in researching and designing our interactive visualization tool, is generic and comprehensive; therefore, with the aid of it, we can improve the researching and designing efficiency.

## Chapter 3

### 3 Solution

In this research, we have deep organizational data in an educational domain which is about professors, students, departments, faculties, universities, grants, sponsors, awards, publications, etc. The problem that we want to provide a solution for is to make a cognitive tool to support complex cognitive activities with the aforementioned data. In our research domain, the cognitive tool that we want to make is an interaction visualization tool. Before we start talking about our suggested visualization tool, it is important to have a discussion about considerations that we had in our mind, because we believe that providing a solution without talking about limitations and borders, cannot be useful for future reference. Section 3.1 presents the research considerations that we have. After that, Section 3.2 describes the structure of our suggested visualization tool. Last but not least, Section 3.3 and Section 3.4 provide more information about our visualizations and interactions.

#### 3.1 Research considerations

One of the concepts that we mentioned in Chapter 2 is design for information. When we want to design and evaluate a visualization tool, it is important to know what kind of data we are dealing with. We have to work with different data sources such as Scopus and

Elsevier to complete our database; therefore, it follows that the final information space derives from those data sources instead of a single database. Important entities that we have in our organizational data are publication, professor, grant, and student. Table 1 provides important properties of the main entities and their data type.

Entity	Main properties (data type)
Publication	Type (Categorical) Year (Ordinal)
Professor	Research chair (categorical) Department (categorical) Rank (categorical)
Grant	Program (categorical) Begin date (ordinal) End date (ordinal) Department (categorical)
Student	Department (categorical) Year (ordinal) Academic Level (categorical)

**Table 1: Main entities and their important properties of database**

In addition, there is a multi-level hierarchical structure in the database. This hierarchical structure is one of the main properties of the organizational data and one of our main considerations is designing a visualization tool to let the user navigate through the hierarchical structure of our database. The list below represents the hierarchical structure of our database:

- University
  - Faculty
    - Department
      - Student
        - Publication
      - Professor
        - Publication
        - Grant
          - Program
            - Sponsor

#### **Hierarchical Structure of the database**

Moreover, we have other kinds of relations in the database such as relations between professor and publication entities (when a professor publish a paper), between student and professor entities (when a professor supervise a student), between professor and grant entities (when a professor apply for a grant), and between student and publication entities (when a student publish a paper). These relations are as important as hierarchical relations and we have to consider them in designing and evaluating our visualization tool.

Another consideration in our visualization tool is the ability to support a large variety of users with different devices. We have to make a visualization that works with large screen touchable monitors. On the other hand, we have to consider small tablets such as iPad in our research. In Chapter 2, we have provided the list of current representations with their advantages and disadvantages for different data structures. Moreover, we have talked about interactions to support those representations. But, most of those representations and interactions are not useful for different screen sizes at the same time. In addition, while we have to consider mouse and keyboard as the main input sources on computers, we have to support touch screen events as the main input sources of tablets and touchable monitors. For example, “mouse over” which is an important event in interactions, cannot be used on touchable devices. In Section 3.2, regarding all of the aforementioned considerations and limitations in this research, we describe the structure of the suggested visualization tool.

## 3.2 Structure

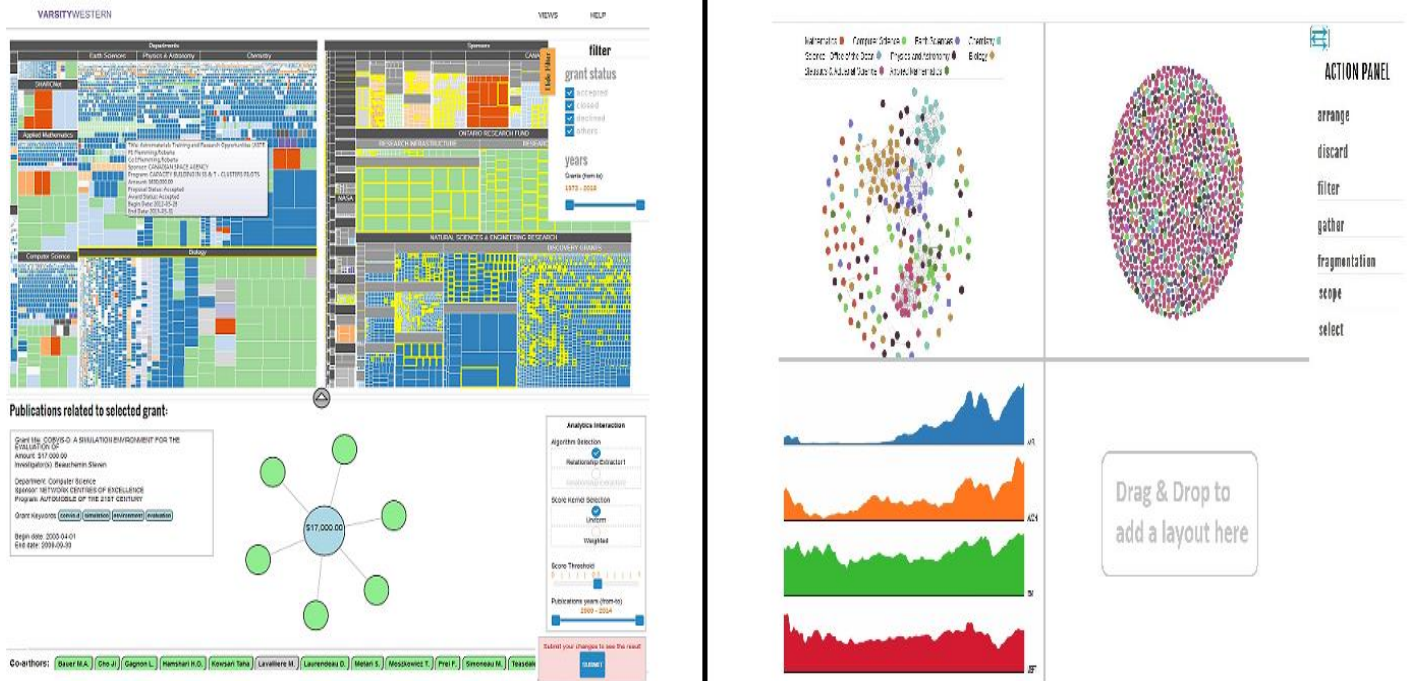
An interactive visualization tool is not an external tool to help perform complex cognition activities, but, it is a part of the cognition process itself. Most of research in the visualization domain, focus on representations and interactions in their work; however, we think that the structure of the visualization tool has a crucial impact in the usability of the final product. It is not possible to create an appropriate structure for the visualization



tool without knowing what the users wants to do with it. Therefore, we have to define some possible tasks based on the organizational data that we have. There is a considerable variety of possible tasks that our users can do and almost all of them require viewing multiple types of data at the same time. For instance, one of the possible tasks based on available data is finding the relation between number of publications and funds (it can be categorized into analytical reasoning or sense making cognitive activity). The user wants to see rise and fall of funds and find the relation between this element and number/quality of publications. This specific task requires representing a substantial number of elements and details such as total number of publications at different hierarchy levels (university, faculties and departments) over time, total amount of annual research funding over time in detail, and quality of papers published at different hierarchy levels. One solution is making a particular visualization for this task; however, it will be a complex visualization considering the substantial number of elements and details to represent. In addition, considering the number of possible tasks in this research requires us to research and develop too many complex visualizations. Certainly, this is not a good solution neither from the research/development point of view, because of the large number of complex and distinct visualizations to develop, nor from the user perspective, because he/she has to learn how to work and interact with variety of visualizations.

An alternative solution is putting a number of simple representations beside each other to create a more complex visualization (see picture). This solution suggests numbers of representations to the user based on a task that he/she wants to do, however, to support possible complex cognitive activities, the user is free to change representations through

some interactions. Each representation comes with some specific interactions (self-contained interactivity) and there are some general interactions that affect all of the representations such as filtering, arranging, inserting and removing (propagated interactivity).

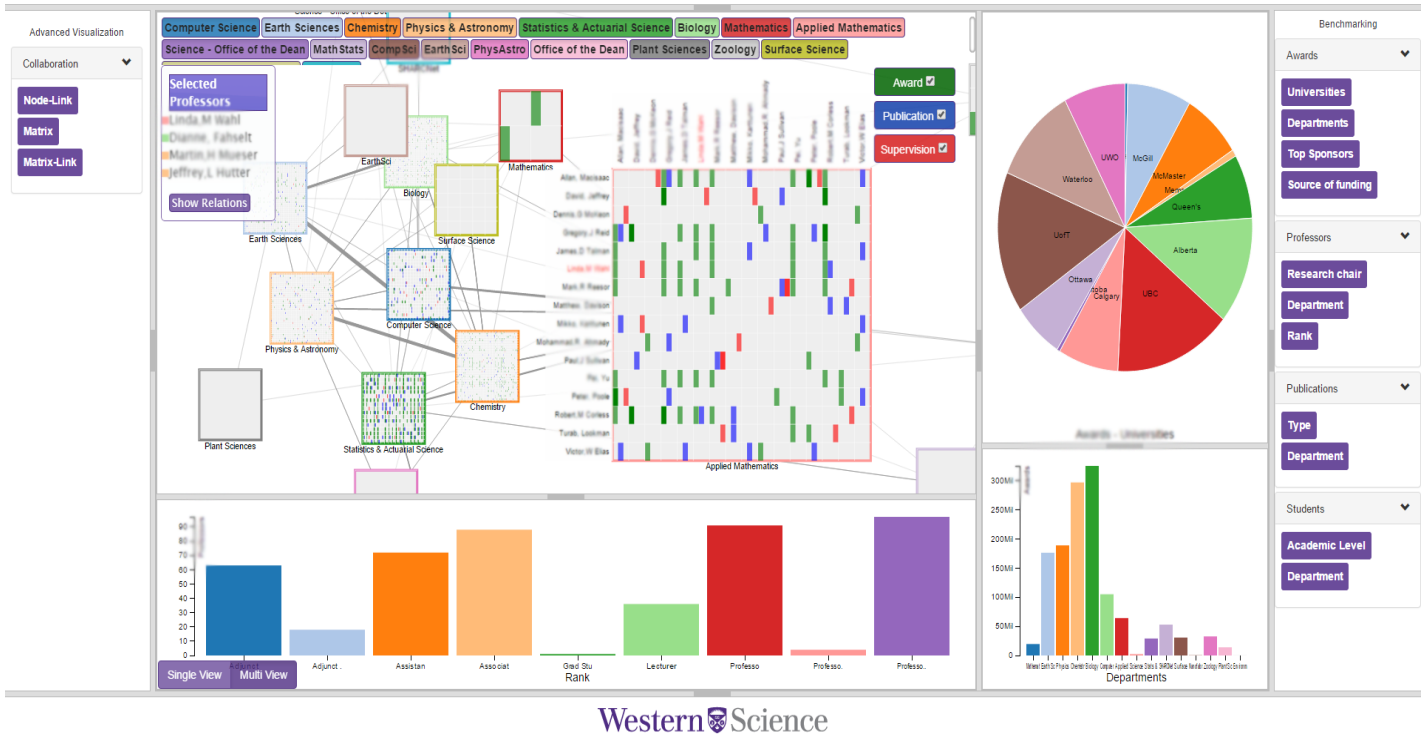


**Figure 16 Compare a complex visualization (left) and a visualization consisting of multiple simple representation (right)**

In contrast to complex visualizations, most of the representations provided by this solution are common representations with which the user has probably had some experience; therefore, the user can work with the visualization easily. In addition, because of the simplicity of the representations, even though the user has not seen them

before, it does not require a long time to learn how to work with the tool. Moreover, because of consistency in the visualizations' structure for different tasks, once the user has gained some experience with the visualization tool, he/she can perform a wide variety of tasks in support of cognitive activities with the same structure but different representations and interactions. It can save a considerable amount of time because he/she does not have to learn a new complex visualization for every new task. Nevertheless, it is not possible to visualize deep levels of organizational data with this solution. Some of the complex cognitive activities in our problem domain requires the ability to navigate through deep layers of the database which is not achievable with parallel simple representations. Therefore, this solution cannot be an acceptable structure for our research despite all of the valuable facilities of it.

Our solution to this problem is combining advantages of both mentioned structures. The visualization tool structure consists of two main parts: basic visualizations and advanced ones. Advanced visualizations are designed to support complex cognitive activities while simple representations are more efficient on simple tasks. The visualization tool which we call Science Priorities can support up to four parallel representations with their own interactions at the same time. All of the representations are resizable to let the user achieve the best state for his/her work. Section 3.4 describes interactions of the main structure such as resizing and cloning.



**Figure 17** The visualization tool structure with advance and simple representations

This structure is designed to handle an unlimited number of advanced visualizations. However, in this thesis, we research, design, and evaluate only one advanced visualization (we call it Matrix-link). Because of the high edge technology that we used to implement this structure, it is possible to add new visualizations to the tool with few difficulties (Chapter 4 provides more information about implementation technologies). Currently, our colleagues in the Insight lab are researching and designing more advanced visualizations for this structure. In the Section 3.3, we describe the Matrix-link visualization which is designed to support complex cognitive activities with our deep

organizational data. Interactions of this representation are discussed at the same section because interactions and representations are not two different world that the researcher should connect them together. Interactions and representations are two part of the visualization tool puzzle and should be beside each other to make a complete meaning.

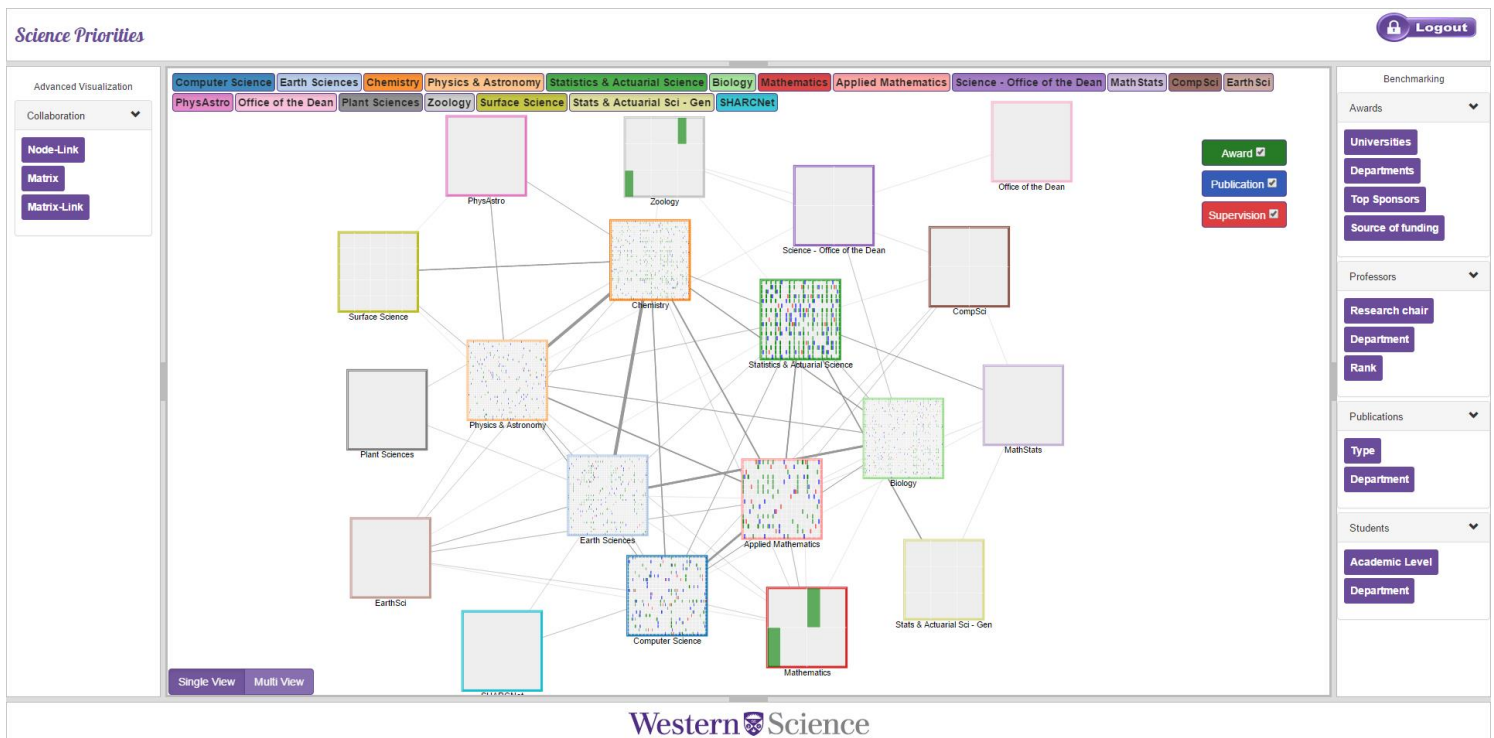
### 3.3 Visualizations

In this section we discuss representations and interactions of Matrix-link, the only advanced visualization that is designed and implemented in our visualization tool (Science Priorities). As we described in Section 3.1, the main entities of our organizational data are publications, professors, grants, and students. The main goal of Matrix-link visualization is providing an intuitive representation that let the user work with the relational structures between our main entities and go deeper or shallower in the hierarchical structure between entities. We assume that two professors are related to each other in three conditions:

- 1- They co-supervise a graduate student.
- 2- Two professors have a shared article. It means there is a publication (conference paper, book chapter, journal article, and etc.) that both professors' names are in the author list.
- 3- There is a grant that both professors applied for it together.

This is our base definition to define relational structure between professors. We use the same relational base for collaborations between departments, faculties, or universities at higher hierarchical levels. The collaboration weight is the number of collaborations between two elements. Regarding the literature review in Chapter 2, force-link layout and matrix are two potential representations that are able to represent this relational-hierarchical data. But, the problem is we have more than two hundred professors and ten departments only in the faculty of science of one university and there are thousands of collaboration between these professors. Force-link layout cannot represent a large number of relations because the final layout will be a hairball. There have been some works to improve force layout to represent thousands of relations (for example: Hadany & Harel, 2001 and Gajer et al., 2004) but those methods provide an overview of the data and they cannot be useful for representing the data details. In addition, matrix will be too large and unreadable after representing around hundred elements. There are number of research in information visualization domain to improve abilities of matrices (Henry & Fekete, 2008). But none of them are designed to combine hierarchical structures with relational structures. That is why we generated Matrix-link visualization. We have noticed that a large number of collaborations are within the hierarchical elements instead of between them. For example, let's say we have ten thousand collaborations in the hierarchical level of universities. If we scale our data, we can say that there are less than one thousand collaborations between universities and more than nine thousand links are within universities. The same situation applies to deeper hierarchical levels which means faculties and departments. In the Matrix-link visualization, we group our elements based

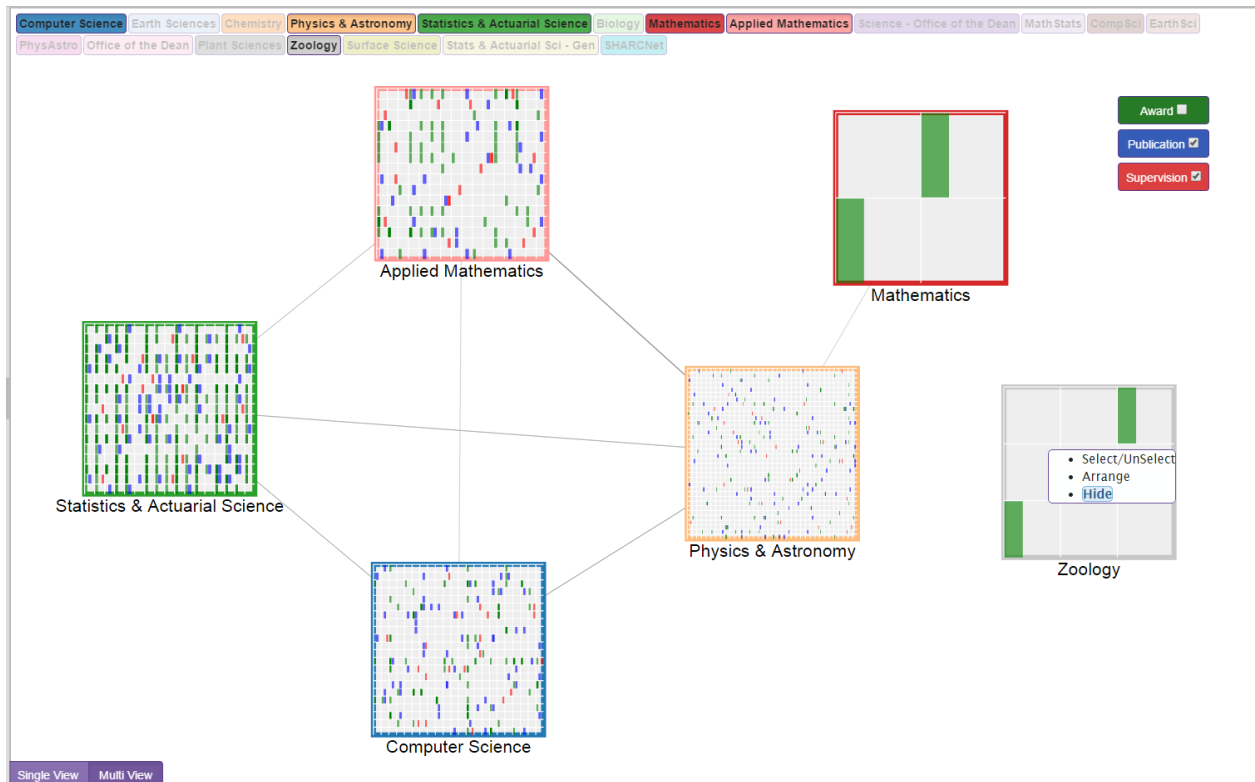
on their hierarchical level and represent their internal collaborations with matrices. For example, in the department level, we create a matrix for each department and represent collaborations between professors of that department inside that matrix (professors are next hierarchical level of departments). After that, we use collaborations between departments to generate a force-link layout to find appropriate location for their matrices in the representation space. It is important to note that Matrix-link in this example, does not represent relations between professors of different departments. Matrices represent collaborations between professors of same department and lines represent collaboration between higher hierarchical elements which are departments in this example. Figure 18 can clarify the idea.



**Figure 18 Matrix-link visualization**

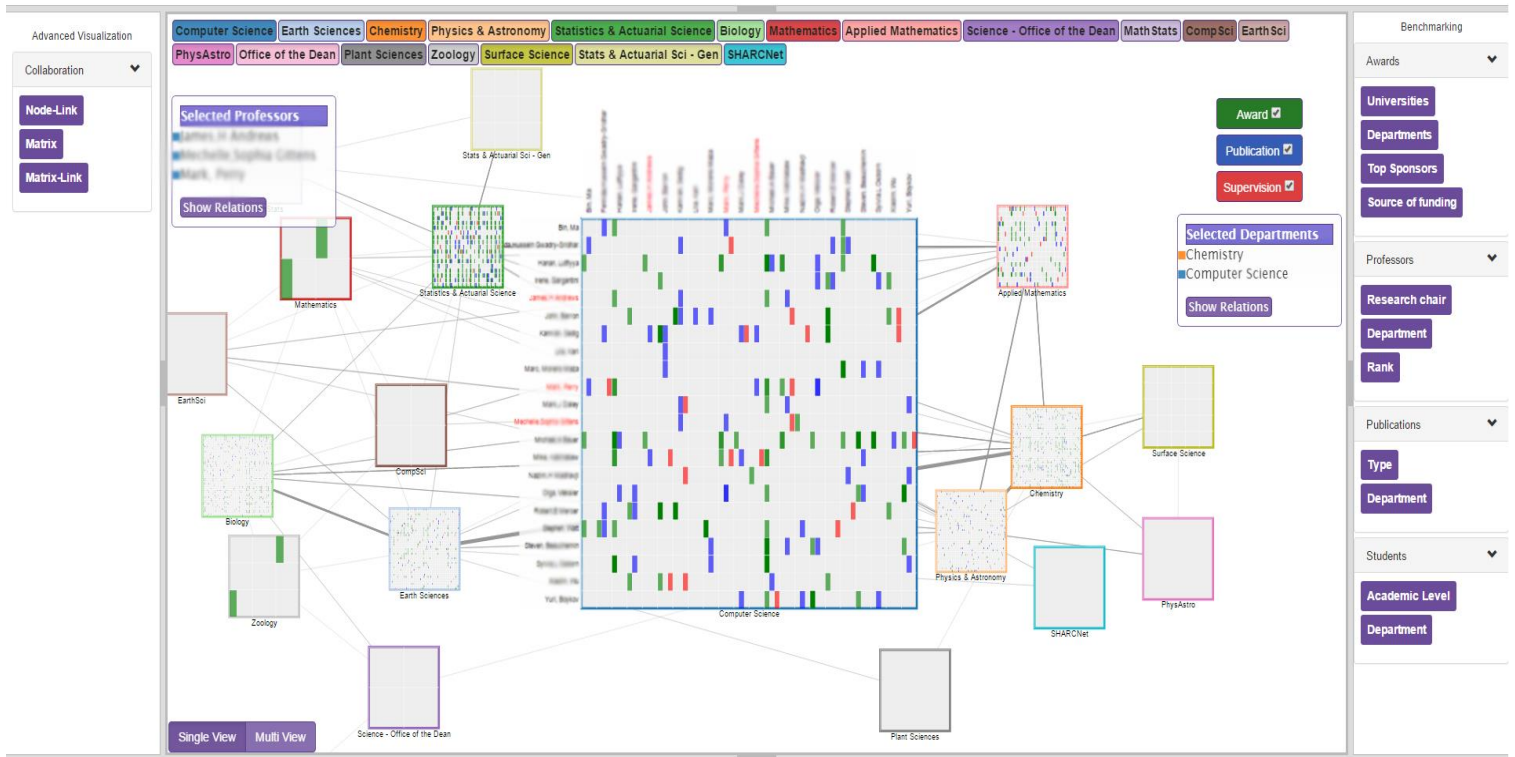
The location of matrices are calculated based on the force-link layout. With this layout, we can make sure that there are more collaborations between matrices that are closer to each other. However, it is possible to arrange matrices in a different way to support a specific activity. Matrices are connected to each other with weighted lines that represents number of collaborations between them. These collaborations have three types which are awards, publications, and co-supervisions. It is possible to filter connection lines to just see one or two of collaborations types by activating/deactivating connection types in the top-right menu of the representation. This interaction allows user to remove unimportant relations and find connected groups for specific kinds of collaborations. In addition, we can hide/unhide number of matrices with their associated connection links to focus on remaining matrices and increase the readability. The top menu of the representation, color code matrices and let us hide/unhide them. Also, this action is available with right click on matrices (touch hold for touchscreen devices) and select hide in the popped up menu (Figure 19 shows this interaction).





**Figure 19 Focus on a part of matrices**

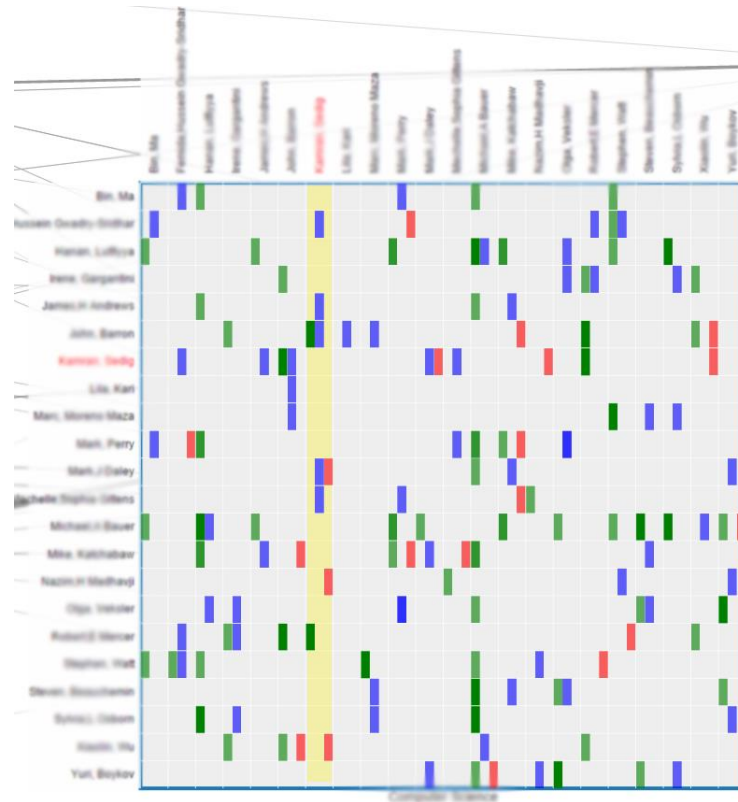
Another interaction in this visualization is the ability to enlarge matrices to see more details. In the first view, it is possible to see the general relational structure within matrices. After enlarging a matrix, all of the matrices that are related to the enlarged matrix will be highlighted and other matrices will fade; therefore, the user can focus on the selected matrix and its collaborations. Moreover, sub-elements of the enlarged matrix (i.e. next elements in the hierarchical structure) appear in the representation space. This interaction (drilling), allows the representation to avoid complexity and represent detailed information on demand.



**Figure 20 Enlarging matrix interaction**

The encoding of collaborations in matrices is simple and easy to perceive. The relation type is encoded with location, and color and relation weight is encoded with color saturation. In non-directional relations, it is possible to remove half of the matrix because of the duplication. In this research, although we define our collaborations with the non-directional basis, we decide to use the full square matrix because the user can follow a column or row quickly and find collaborations of specific element which is not available in half matrices (see Figure 21). In addition, it is possible to make directional

collaborations between professors. For instance, in the co-supervision collaboration, we can assume that the first supervisor is the source of the relation and the second supervisor is the target.

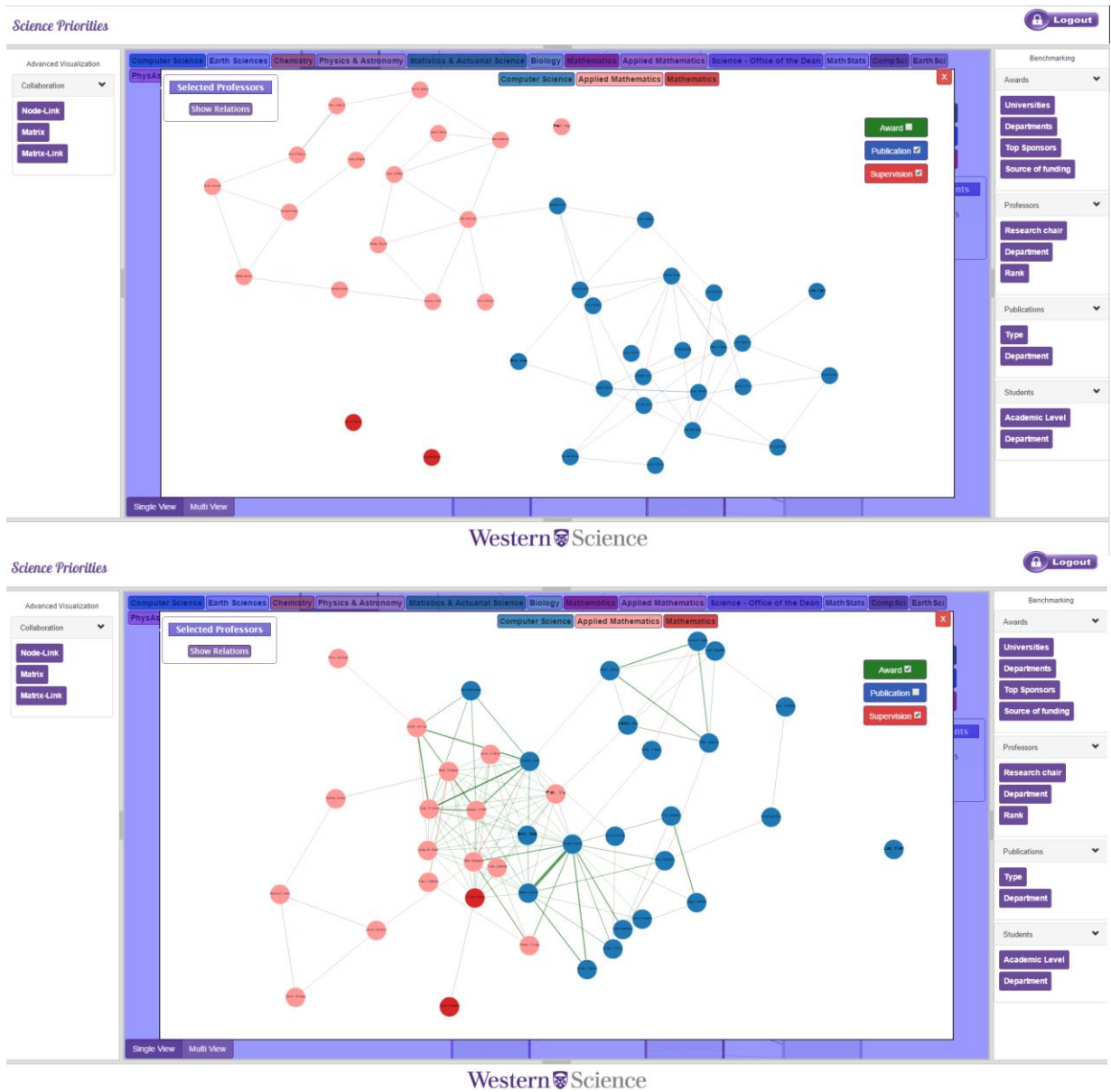


**Figure 21 Follow a column in the full matrix (highlighted column)**

Moreover, it is possible to select a matrix and go deeper into it to see the next hierarchical level. For example, assume that matrices are representing universities. In this example, matrix elements are faculties of those universities such as faculty of science, faculty of engineering, and faculty of art. The user can select one of the matrices (e.g. Western university) and it will be selected on the right side menu. After that, he/she can request

the matrix-link representation for this university. It means in the next representation, matrices will be faculties of the selected university and the elements of matrices will represent departments of those faculties. This interaction is recursive and it is possible to select one of those faculties to create matrix-link of that faculty which means matrices will represent selected faculty's departments and elements of the matrices will be the departments' professors. This interaction lets the user navigate through hierarchical structure of the database freely.

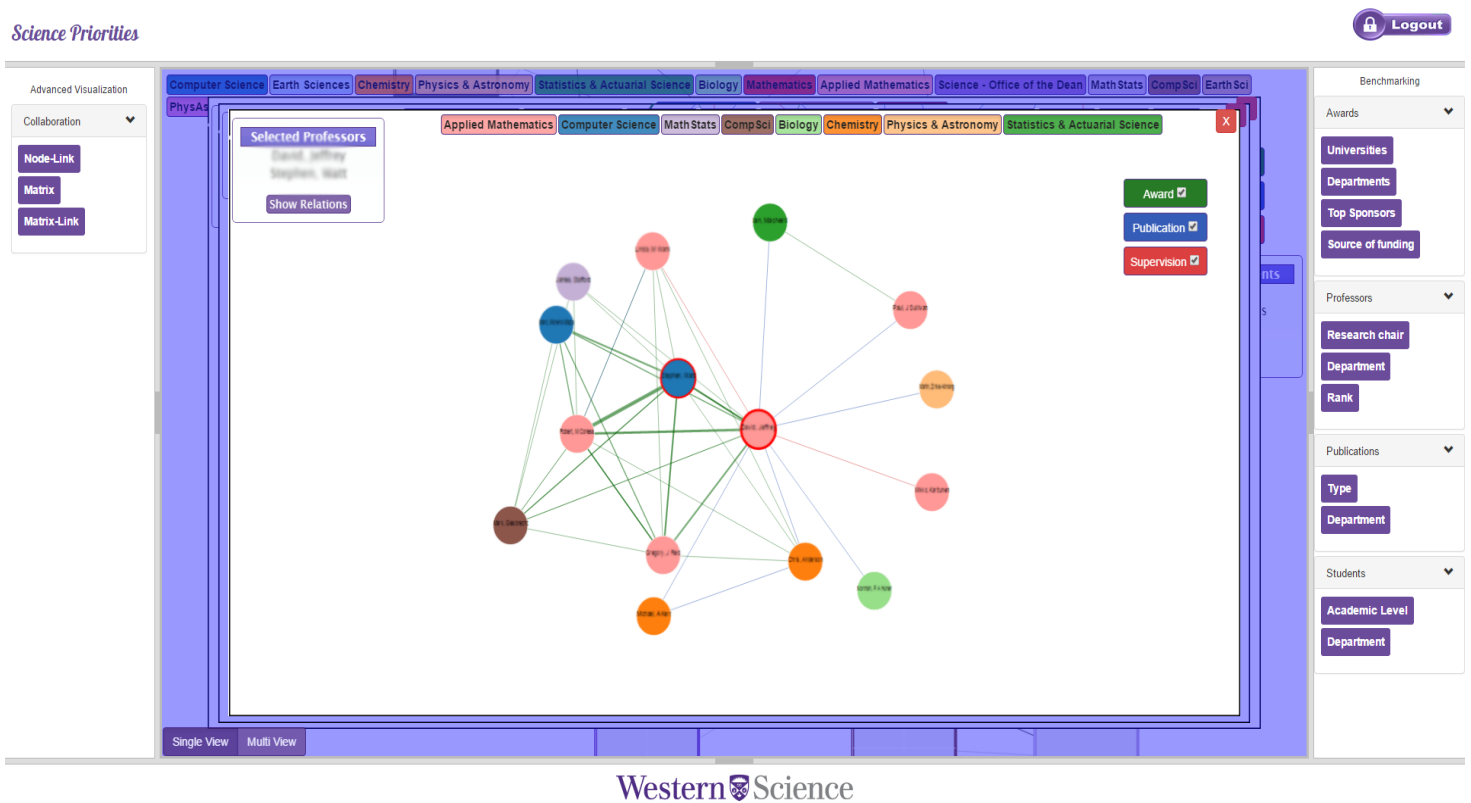
Matrix-link visualization uses a new layout to represent organizational data. But, the most important element of this visualization is using a large variety of innovative interactions to support different cognitive activities. One of the main interactions of this visualization is the ability to select a number of matrices at the same time and request the deeper representation. In this case, the Matrix-link representation opens a new space on top of itself and uses the force-link layout to represent collaborations between elements of the selected matrices. The new force-link layout color codes elements based on their higher hierarchical level. For example, if we select number of departments and request this force-link layout, then elements of the force-link layout are professors of the selected departments and their color are based on the departments. In addition, this layout encodes the collaboration type with the color hue as well as the collaboration weight with the links width. Location of elements and the distance between them represents possible communities between them. It is possible to add or remove specific collaboration type links. This interaction is different than a simple filtering because location of elements changes based on these links and it will visualize new communities in the data which was not visible in the first view. In Figure 22, both visualizations use the same data but the top screenshot represents collaboration groups based on shared publications and co-supervisions while the bottom screenshot uses shared awards and co-supervisions.



**Figure 22 Visualizing same data with different filters**

Another interaction in the force-layout is the ability to freeze/un-freeze some elements in the representation space. The user can give a definite location to some elements to find the related groups easier. This interaction can support community finding tasks/activities

especially when we combine it with the previous interaction (add/remove collaboration types). Moreover, the user can select numbers of elements in this representation to make a new representation for them. In this case, the visualization tool generates a new force-link layout and represents elements that are related to the selected ones with their relations. It is important to note that this interaction is accessible from the matrix-link layout too. The user can select number of elements in the enlarged matrices and apply the same interaction on them. This interaction is recursive and can be repeated until the user arrives at the community that he/she is interested in (see Figure 23).



**Figure 23 Recursive selection of elements**

In addition, it is possible to hide some of the elements based on their higher hierarchical level. For example, in the professors' collaborations level, it is possible to hide professors of some departments to increase the readability and focus on the other departments. Last but not least, it is possible to change the order of elements in the matrices. The elements can be arranged by name or collaboration count. This interaction is not adding or removing anything to the representation screen but it has an important role in understanding the relational structure within matrices. Figure 24 represents the same matrix with different element's arranging. This force-link layout is designed to support relational structure of our organizational data while the main layout focus on the hierarchical structure of the data. But they are not two separate visualizations. They are two layouts of one visualization (matrix-link) that the user can transfer from one to another based on his/her cognitive activities.



Figure 24 Different arranging for one matrix



### 3.4 Interactions

We divide interaction of this visualization tool into three main categories. The first category is about interactions that are designed for an individual visualization such as interactions that we discussed in Section 3.3. The second category involves interactions that are outside visualizations and cannot change a visualization directly such as cloning a visualization (we call them structure interactions). And the third category are interactions that cannot be in any of the previous categories. It means these interactions can affect a representation while they are not limited to that specific visualization such as a global time filtering which can change all of the visualizations at the same time. In this section, we provide more information about interactions of second and third categories.

The most significant interaction in the tool's structure is inserting/removing visualizations (bipolar interaction) which means users can add or remove visual representations freely up to four representations at the same time. We notice that showing more than four representation at the same time cannot be useful because the size of each representation screen will be too small and system performance will decrease considerably. In addition, with increasing the number of representations that are visible at the same time, we increase the chance of distracting the user from his/her main cognitive activity. This interaction will be performed through drag and drop which makes it intuitive. Also, supporting touch-screen's features is a high priority in our visualization tool design. In addition, the user has the ability to resize these representation areas to

achieve the best result for his/her work. Figure 25 depicts the visualization tool structure after drag and drop number of representations.

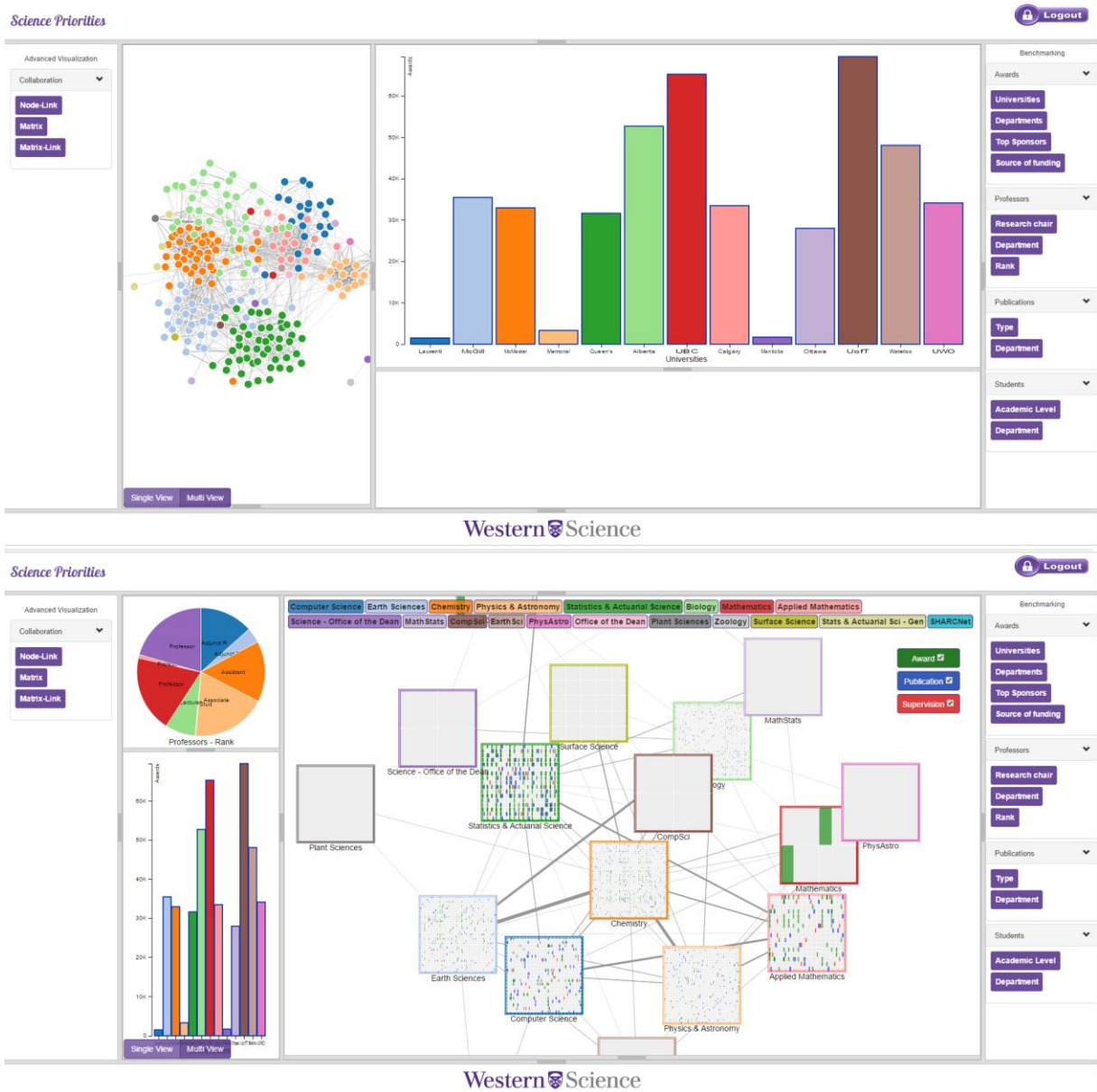
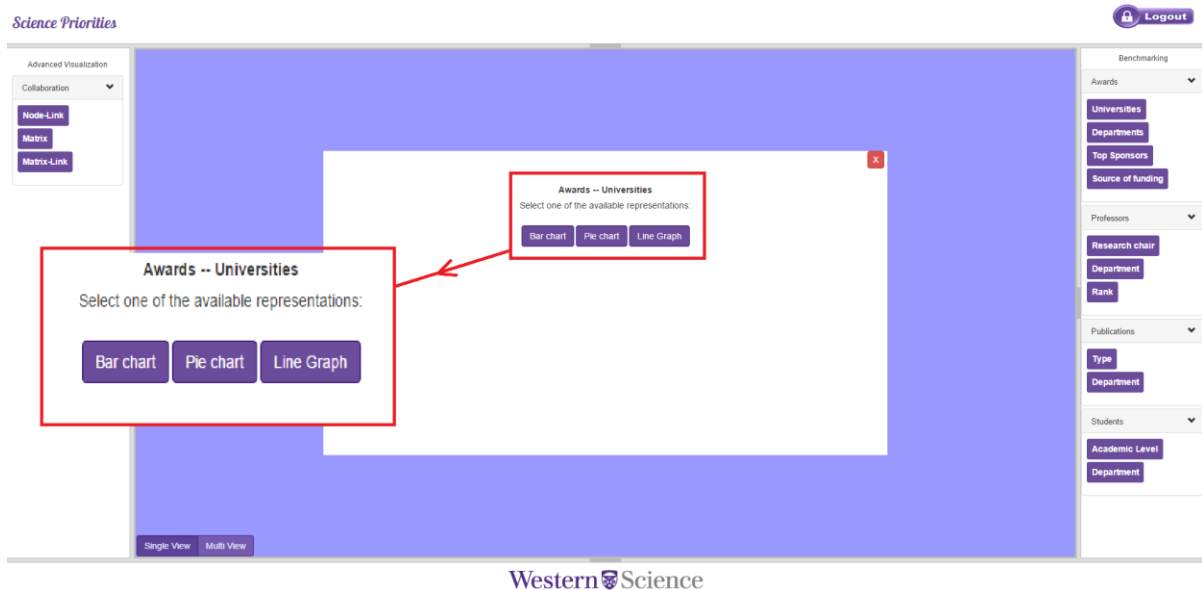


Figure 25 The ability to add or remove representation spaces via interactions

There are number of other interactions that can support the idea of working with multiple representations beside each other. For instance, Arranging, which lets the user change the order of visual representations or swap their positions through drag and drop, and Cloning, which makes a copy of a representation in another place.

Beside those interactions, each simple representation has some specific interactions for itself (self-contained interactivity). The most important interaction in this category is translating which represents the same data in different representation. The ability to see different representations of the same data beside each other can facilitate cognitive activities such as problem solving, decision making, learning, reasoning, sense making, and understanding (Sedig & Parsons, 2013).



**Figure 26 Multi representations for the same data**

There are some interactions that the user can apply to all of the representations at the same time (propagated interactivity). Global filtering is the most significant one in this category which lets the user see a subset of existing elements in different visual representations. We do not implement them in this visualization tool for two reasons. The first reason is applying these interactions to visualizations individually provides the ability to represent the same data and same visualization with two different filters at the same time which is not possible in interactions with propagated interactivity. In addition, our implementation technology looks at the visualizations as independent modules and we do not want to change representations from outside of their modules. In the next chapter, we provide more information about implementation and technologies that we used inside the tool.

## Chapter 4

### 4 Design and Implementation

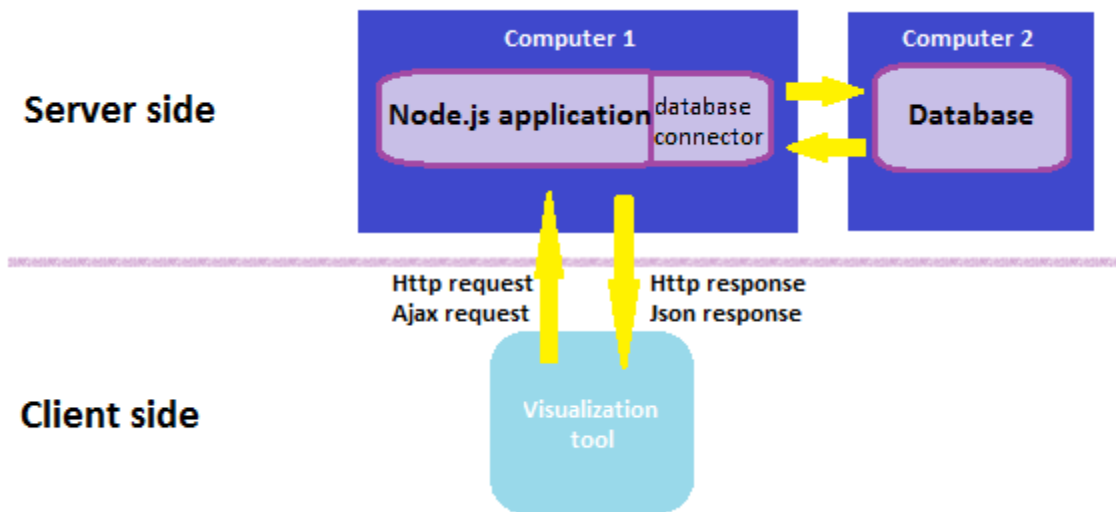
In designing our interactive visualization tool, our approach is human-centered. This means we have to understand the end users and their activities. We have to think about four main elements which are: users, activities, context, and technologies (Benyon, 2010). In previous chapters, we have described the problem and the deep organizational data that we have. In addition, we have discussed the users, their cognitive activities, and the context in which those cognitive activities occur. Moreover, we have described our solution which is an interactive visualization tool with its own representations and interactions. This chapter provides more information about the implementation process and the technologies that we used to support our visualization tool.

#### 4.1 Web based technologies

In this research, one of our main requirements is the ability to work with multi devices from a large touchable screen on a wall, to a medium size laptop on a table, to a small tablet in the user hand. These devices use different operating systems, therefore, we have decided to avoid native programs and have used a general platform that can run on any device. Currently, the only platform that works with all of above devices is a web based application. Our visualization tool uses the client-server structure to achieve this goal.

The client side works with Html5, Css3, and JavaScript which is runnable on any modern computer device. The server side runs on a powerful Linux machine which is able to handle a large amount of processing in a quick time. We use Node.js as the server side application to handle clients' requests. Node.js uses the same programming language as the client side (JavaScript) which increase the code reusability. In addition, it is a fast application and has a large variety of pre-made modules which increase the development speed and reduce the application loading time. Our server machine gives us the ability to put the processing part on the server side and make the client side as light as possible. This approach increases the number of devices that are able to load our visualization tool.

Because of the confidential and sensitive nature of our data, the database is on another server machine. Moreover, this structure distributes the database processing and server processing on two different machines which reduces the loading and responding time. The client application cannot access the database directly. It requests the data from the server application and the server side has a specific module for connecting to the database. Except for that module, the system is not allowed to connect to the database anywhere else. Our database is not preprocessed and it is possible that the data changes over time; therefore, the server side generates new data for every request. In Section 4.2, we will provide more information about the database. Figure 27 represents the visualization tool's client-server structure.



**Figure 27 Visualization tool's client-server structure**

## 4.2 Database

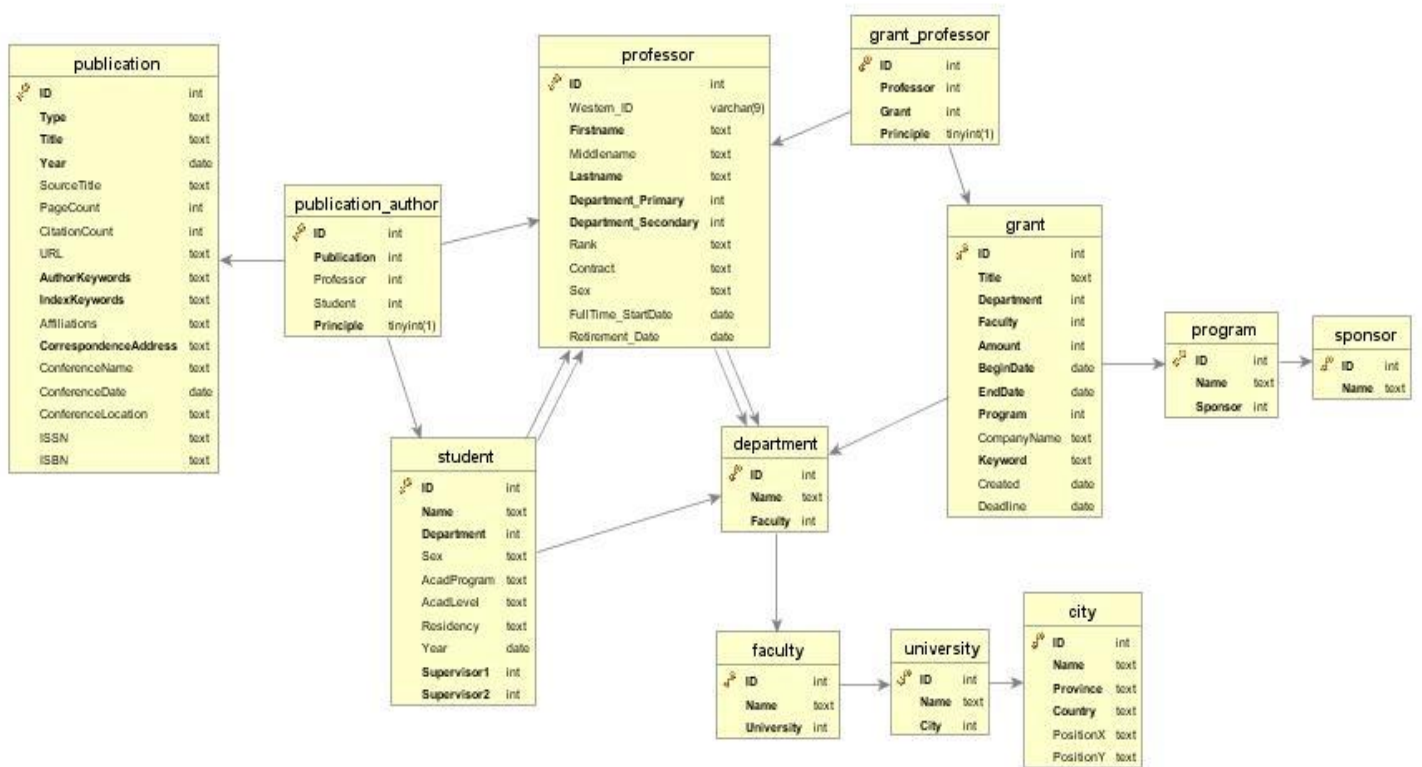
There are different approaches about working with the data in interactive visualization tools. One approach is putting the data beside the visualization tools while another one reads the data from a server. Some visualizations read the whole data at the beginning and the other group ask for the extra data after interactions. It is possible to preprocess the data and just represent the processed data while in another approach, the visualization tool work with the data directly. All of them have their own advantages and disadvantages, and, a good developer should choose correct methods based on the requirements. In this research, our database is completely confidential. As a result, it is

not a good idea to put the database beside the application. In our suggested structure, the database machine is even different than the server machine to maximize the performance and security. After authenticating the user, we allow the client application to request the data from the server. After that, the server sends number of queries (these queries can be parallel or sequential) to the database machine. After receiving the database answer, the server processes the result and sends the appropriate data to the client.

The visualization tools uses d3 (a high performance visualization module in JavaScript) to generate interactive representations on the user monitor. The d3 module works with the JSON data format. Therefore, our first choice for the database was Apache CouchDB which is a simple yet powerful database that store the data with JSON documents. A JSON document is a hierarchical structure file which can store almost any kind of the data. However, compared to relational databases such as mysql, the JSON format cannot store relational structures appropriately which is an important part of our organizational data. As a result, we decide to choose mysql as our main database application.

Nonetheless, designing an appropriate structure for our mysql database is a challenging problem. We have to design a relational structure in mysql to store all aspects of our organizational data properly and respond to the visualization tool requests in a reasonable time. Our suggested structure is depicted in Figure 28.





**Figure 28 Suggested database structure**

There are four main entities in this structure which are professors, publications, grants (awards), and students. The “publication\_author” table implements the relational structure of professors or students who published a shared article. The “grant\_professor” table encodes another aspect of the relational structure of our organizational data which is about professors who apply for a same grant. The “student” table has a two relational properties “Supervisor1” and “Supervisor2” which is able to handle co-supervision collaboration. In addition, hierarchical structures of universities, faculties, departments,

students, professors, grants, programs, and sponsors are encoded appropriately.

Moreover, the temporal structure of our organizational data is available through temporal properties of related entities (e.g. “BeginDate” and “EndDate” in the grant table).

Providing an appropriate database is necessary but not sufficient in designing an effective visualization tool. A good database needs a relevant software structure to make a perfect couple. In the Section 3.2, we have described the software structure of our interactive visualization tool. In the next section, we look at our software structure from the implementation and technology perspective.

### 4.3 Software structure

One of the main issues in the software developing domain is the ability to maintain and reuse software for future works (Lubars, 1986). In our interactive visualization tool, we use the module based approach that allows us to add new features to the visualization tool by creating new modules without changing previous codes. In addition, we use the MVC framework (model-view-controller) to increase the code readability and reusability. In our visualization tool, we use Angular.js which is a structural framework that uses the MVC to support web applications. This framework is one of the latest technologies in web applications that the google company develops it.

Based on our design, each visualization is an individual module which runs on top of the main software structure. The main structure controls the visualization screens and general interactions between them such as resizing, adding, removing, replacing, and cloning. This structure is developed with angular framework which makes it robust and readable. In the other hand, visualization modules are not limited to any specific framework and

they can work with all frameworks and modules such as jquery, ember, and angular. Those modules are responsible to adjust themselves with global interactions such as resizing and they should have a function to stop the module on the main structure's stop request. This approach lets the future researchers to develop and evaluate their own modules easily without the need to read and understand all of the code.

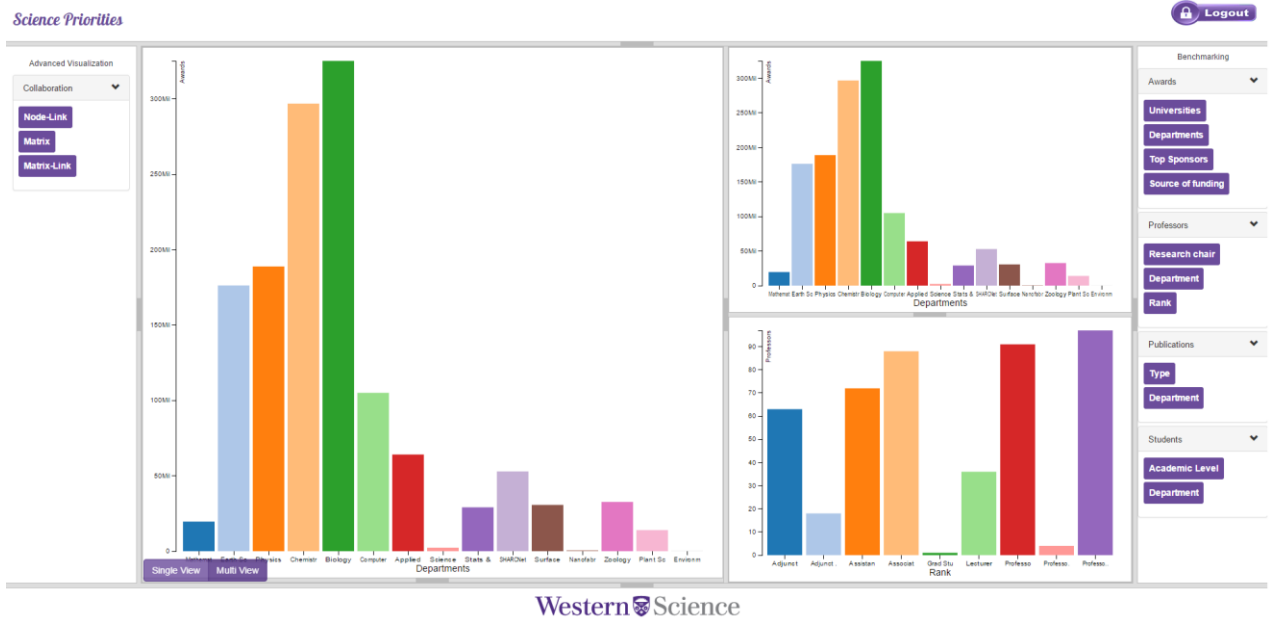
Although visualization modules cannot access the database and request any query directly, they are able to request data through Ajax technology. The server side application will make the proper query based on the ajax request and send it to the database. The database runs queries and returns the result to the server application. After receiving the query result, the server application performs required processing on it and convert it to the JSON format. Finally, the visualization module gets the data in JSON format. This structure provides three advantages for our visualization tool. First of all, it increase the database security because there are two middle layers between the client and the database. Secondly, visualizations are able to load a part of data and request for additional data on demand (Ajax technology) which reduce the loading time and allocated memory. Last but not least, the client side application that runs on the end-user computer stays fast and light-weighted because the server side application processes data and generates JSON files.

## 4.4 Visualization modules

Our visualization modules use JavaScript, html5, and css3 to represent data on a browsers' screen. However, it is possible to use pre-made JavaScript libraries to increase the development speed and reduce possible bugs. D3.js is a JavaScript library that works with SVG elements for manipulating documents based on data. Although our visualization modules are not limited to any specific module or framework, currently

d3.js is the main visualization library that we use in our modules. D3 allows us to bind arbitrary data to a SVG element, and then apply data-driven transformations to the element. In addition, there are hundreds of examples of different visualizations with d3.js which are reusable. As a result, with using d3.js, we can develop and evaluate new visualizations efficiently.

When a user drags and drops a module name on one of the available visualization screens (we can have up to four visualization screens at the same time), the visualization tool loads appropriate data from the server application and then runs the main function of that specific module. The main function receives two important variables which are the selected visualization screen and the data. After that, the module calculates the screen's width and height and generates an appropriate visualization based on those sizes. For example, our main visualization module at the current time is the matrix-link layout which calculates the size of matrices based on the screen size. Each module should have a resizing function that checks the screen size every one or two seconds and re-draws the visualization based on the new size. This approach makes visualization modules completely independent and they do not have to wait for the main structure event to update themselves. The main structure is able to stop visualization modules or replace them with new modules at any time. In addition, it is possible to load a same module more than one time either with the same data or different data. Figure 29 represents a simple visualization module (bar chart module) which loaded three times. The top right and left modules have the same data and the bottom right module uses different data.



**Figure 29 Loading the same module multiple times**

## Chapter 5

### 5 Evaluation

In the information visualization domain, evaluation is a process that we examine our cognitive tool to improve its effectiveness and make judgments about it. We can divide evaluation into two main categories. Formative evaluation is the first category which is a recursive evaluation during the researching and developing process. The second category is summative evaluation that concerns about the final result and its impacts. In this chapter, we provide more information about our interactive visualization tool (SciencePriorities) evaluations.

#### 5.1 Interactive Visualizations' evaluation

Evaluation of interactive visualization tools is a challenging area because visualization tools combine variety of representations with complex interactions. Moreover, in this research, we include the software structure as an important part of the visualization tool which makes it even harder to evaluate. Based on the distributed cognition theory, the visualization tool is a part of the cognition process and any aspect of the visualization tool can affect the way that we think; therefore, an effective evaluation should consider representations, interactions, and the structure beside each other.

In addition, the end-user has the most important role in the evaluation process. It is not possible to create an effective cognitive tools without thinking about the end-user (Plaisant, 2004). In this research, our end-users are strategic planners in educational domain such as dean of universities, dean of faculties, and dean of departments. We should consider their abilities and specific tasks and activities that they want to perform in the evaluation.

## 5.2 Evaluation Techniques

There are different techniques to evaluate visualizations such as traditional evaluation metrics (completion time, number of errors, or recall and precision), controlled experiments to measure accuracy and duration of user tasks, cognitive load measuring, eye tracking, subjective user view for ranking of layouts and case studies conducted by domain experts. Each method has its own advantages and disadvantages and there is not any superior method.

Evaluation metrics such as calculating the number of errors that a user performs in a specific task or the completion time of tasks, has been used for a long time but those values cannot represents the effectiveness of visualization tools correctly. For example, a new visualization tool may takes longer to work and the user may generate more errors with the new tool but, the final result provides a deeper insight of data compared to an old visualization tool. Based on the traditional evaluation metrics, the new visualization tool

is not as effective as the old one; however, it is not a correct statement. The idea of looking at the visualization tool as a whole has a leading role in new evaluation techniques. Controlled experiments tries to make an isolated system and change a small part of the visualization tool and measure impacts of this change. This evaluation technique compares elements of the visualization tool one by one which is completely against the idea of looking at the visualization tool as the whole. For example, a new representation may increase the effectiveness of the visualization tool in conjunction with other representations while, it works in an opposite way in a different situation. Cognitive load measuring is a new evaluation technique which focuses on the cognitive system of the user. The main goal of visualization tools is facilitating cognitive activities of users; therefore, measuring the cognitive load is an appropriate way to examine visualization tools. However, based on the distributed cognition theory, the cognitive process can be distributed among different elements such as time, society, space, and artifacts. Visualization tools are subcategory of artifacts that are able to influence the cognitive system but the cognitive load is not limited to visualization tools. For example, memories that a user has in his/her mind or the environment in which a user is working can affect the way that he works with the visualization tool.

Eye tracking is another evaluation technique that is able to show the user focus at any time. However, this method is limited to the user eye and cannot measure effectiveness of visualization tools based on the cognitive load. Combination of eye tracking and other evaluation techniques will lead to more accurate results but it cannot be used as an individual technique in comprehensive evaluations. Subjective user views is another



evaluation method in which users provide feedback about the visualization tool. The main target of visualization tools is supporting users' activities; therefore, their feedbacks have a critical impact in designing and evaluating a visualization tool. However, usually the end-user is not familiar with expert aspects of the visualization tool and his/her feedback may not be as effective as expected. A solution to this problem is conducting case studies by experts in the information visualization domain (Tory & Moller, 2005). In this evaluation method, feedbacks are more applicable than users' case studies. Nevertheless, the result of both evaluation techniques are qualitative and it is not possible to use them in a standard quantitative scale to compare different visualizations (Von Landesberger, 2011). The Section 5.3 provides more information about our interactive visualization tool evaluation methods.

### 5.3 SciencePriorities evaluation

In this research, the evaluation process is challenging because our visualization tool is designed specially to support organizational data structures and it is optimized to work with the special organizational data that we have. Also, there is not any alternative visualization that is able to represent our data at the present time. As the result, our evaluations should be based on the current visualization tool and it is difficult to compare it with any other visualizations. In addition, the structure of this tool can facilitate complex cognitive activities and this structure is not a part of the visualizations.

Therefore, we have to evaluate the SciencePriorities structure besides the representations and interactions.

As we mentioned in Chapter 3, this visualization tool is designed to support a large number of advanced visualizations. But, in this thesis I discuss only one advanced visualization (matrix-link). As the result, it is important to note that our interactive visualization tool is not in its final version and currently a number of my colleagues in the Insight lab are working with this tool to add new advanced visualizations to it. Therefore, currently we do not have a comprehensive evolution for this visualization tool. But, it can be done in the future with providing a qualitative view on the effectiveness of the visualization tool by domain experts. Although this method is not a standardized quantitative evaluation, it can offers insights into the usability of our visualization tool in real world scenarios.

In addition, during our research and development process, we have had access to a number of our end-users and we have used their feedbacks recursively. Although their feedbacks had an important role on improving the effectiveness of the current visualization tool, we cannot consider them as a formal evaluation. Also, we conducted some informal case studies by experts in the information visualization domain and their feedbacks are generally positive about the current version of this visualization tool. In the next chapter we discuss conclusions and possible feature works.

## Chapter 6

### 6 Summary and Conclusions

In this research, we work on deep organizational data structures and our main goal is making a proper cognitive tool to support complex cognitive activities with this kind of data. Visualization tool is an acceptable solution to facilitate cognitive activities. In addition, as we have discussed in Chapter 2, working with organizational data is challenging because of the complex and multi-structured nature of it. Therefore, simple visualizations are not effective enough to support complex cognitive activities with deep organizational data. Hence, we focus on combination of representations and interactions that provides different mechanisms for navigating through deep layers of data.

Organizational data structure consists of three main structures which are hierarchical structure, relational structure, and temporal structure. As a result, we have done a comprehensive literature review on main representations and interactions that are able to support these kinds of data structures.

Our solution is an interactive visualization tool that consists of three main parts which are the software structure, innovative visualizations and interactions, and the database.

Although our software structure is not a new thing itself, researching about the software structure beside the visualization and representation is a new idea. Two decades ago, most of researchers in visualization domain focused on the representation part (e.g. (Shneiderman, 1992) and (Munzner, 1997)). After that, interactions gained the focus as

the supplement of visualizations (e.g. (Herman et al., 2000) and (Yi et al, 2007)). In this research, we provide an innovative representation with supplemental interactions to support cognitive activities with our deep organizational data. Besides, we research and develop a software structure to put our visualizations on it because we look at our visualization tool as a whole that is part of the distributed cognitive system. Therefore, any piece of the visualization tool such as the structure, can influence cognition of the end-user.

Last but not least, the database structure has an important role in the implementation process of the visualization tool because converting the deep organizational data into appropriate database system allows us to have access to the required data at any time.

## 6.1 Conclusions

The final visualization tool that we created in this research, has an expandable and reusable structure as well as innovative representations and interactions designed to allow navigating through the data intuitively. The main point of the tool's structure is the ability to add new visualization modules to it without changing the code or with some little changes. In addition, because of the angular.js technology that we used in this structure, the code is easy to understand and develop. Currently, there are number of research in the insight lab to develop new visualizations based on our tool structure.

The innovative visualization that we generated in this research (Matrix-link), is a development of the matrix layout and the force-link layout. Although there are many research to improve these layouts such as Henry & Fekete (2008), Wattenberg (2006), Elmqvist et al. (2008), and Dunne & Shneiderman (2013), none of them are developed to support the organizational data which consists of other data structures including but not limited to relational, hierarchical, and temporal structures. Matrix-link combines the hierarchical and relational links in one representation and has the ability to go to deeper layers of data through interactions. This visualization is not limited to our specific organizational data in this research and it can be generalized to represents databases with hierarchical and relational structures. In addition, this visualization has a large number of interactions to cover different tasks/activities with the specific organizational data that we have.

## 6.2 Future Work

We can divide the future work of this research into two categories. First group is about the structure of our visualization tool and the second group concerns about the visualization part. In this article, we have stated that researching about the software structure beside the visualization and representation is a new idea. In this regard, a possible future work is comparing different software structures with a same visualization. As an example, we can generate a multi-tab structure that lets the user to see

visualizations in different tabs and compare it with our suggested structure. This research may change the current approach in developing and evaluating visualizations because of the importance of the structure besides the representation and interactions.

Currently there are some research in the insight lab to make new visualizations for this tool. Those new visualizations are part of the future work of this thesis. Adding new visualizations to the current structure is an appropriate method to test its usability and robustness practically. In addition, researching and designing are recursive processes; therefore, this visualization tool's structure is not in its final statement. Developing and evaluating the current structure is an important work that can be done in the future.

Additionally, the suggested visualization (Matrix-link) uses combination of matrix and force-link layout to represents the organizational data structures. Temporal structure is an important part of the organizational data which we support it only with filter interactions. Although we could not find a suitable representation, a possible future work can be update the current visualization to support temporal structures in a better way.

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